Financial Statements and Supplementary Information

Year Ended December 31, 2018

Table of Contents

	Page No.
Independent Auditors' Report	1
Management's Discussion and Analysis	4
Basic Financial Statements	
Government-Wide Financial Statements	
Statement of Net Position	13
Statement of Activities	14
Fund Financial Statements	
Balance Sheet - Governmental Funds	16
Reconciliation of Governmental Funds Balance Sheet to the Government-	
Wide Statement of Net Position	18
Statement of Revenues, Expenditures and Changes in Fund Balances -	
Governmental Funds	19
Reconciliation of the Statement of Revenues, Expenditures and Changes	
in Fund Balances of Governmental Funds to the Statement of Activities	21
Statement of Revenues, Expenditures and Changes in Fund Balances	
Budget and Actual - General and Special Districts Funds	22
Proprietary Fund	_
Statement of Net Position	24
Statement of Revenues, Expenses and Changes in Net Position	25
Statement of Cash Flows	26
Statement of Assets and Liabilities - Fiduciary Fund	27
Notes to Financial Statements	28
Required Supplementary Information	
Other Post Employment Benefits -	
Schedule of Changes in the Town/Village's Total OPEB Liability and Related Ratios	63
New York State and Local Employees Retirement System	
Schedule of the Town/Village's Proportionate Share of the Net Pension Liability	64
Schedule of Contributions	65
New York State and Local Police and Fire Retirement System	
Schedule of the Town/Village's Proportionate Share of the Net Pension Liability	66
Schedule of Contributions	67
Fire Service Awards Program	
Schedule of Changes in the Town/Village's Total Pension Liability	68
Combining and Individual Fund Financial Statements and Schedules	
Major Governmental Funds	
General Fund	
Combining Balance Sheet - Sub Funds	69
Combining Schedule of Revenues, Expenditures and Changes in	
Fund Balances - Sub Funds	70

Table of Contents (Concluded)

	<u>Page No</u>
General Fund - Town	
Comparative Balance Sheet - Sub-Fund	71
Comparative Schedule of Revenues, Expenditures and Changes in	
Fund Balance - Budget and Actual - Sub-Fund	72
Schedule of Revenues and Other Financing Sources Compared to Budget -	- 4
Sub-Fund	74
Schedule of Expenditures and Other Financing Uses Compared to Budget -	77
Sub-Fund General Fund - Village	77
Comparative Balance Sheet - Sub-Fund	80
Comparative Schedule of Revenues, Expenditures and Changes in	00
Fund Balance - Budget and Actual - Sub-Fund	81
Schedule of Revenues and Other Financing Sources Compared to Budget -	•
Sub-Fund	83
Schedule of Expenditures and Other Financing Uses Compared to Budget -	
Sub-Fund	85
Debt Service Fund	
Comparative Balance Sheet	87
Comparative Schedule of Revenues, Expenditures and Changes in Fund	
Balance - Budget and Actual	88
Capital Projects Fund	00
Comparative Statement of Revenues, Expanditures and Changes in	90
Comparative Statement of Revenues, Expenditures and Changes in Fund Balance	91
Special Districts Fund	91
Combining Balance Sheet - Sub Funds	92
Combining Schedule of Revenues, Expenditures and Changes in	02
Fund Balances - Sub Funds	94
Non-Major Governmental Funds	
Combining Balance Sheet	96
Combining Statement of Revenues, Expenditures and Changes in Fund Balances	98
Highway Fund	
Comparative Balance Sheet	100
Comparative Schedule of Revenues, Expenditures and Changes in	
Fund Balance - Budget and Actual	101
Public Library Fund	400
Comparative Balance Sheet	103
Comparative Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual	104
Special Purpose Fund	104
Comparative Balance Sheet	106
Comparative Statement of Revenues, Expenditures and Changes in Fund Balance	107
Internal Service Fund	
Health Benefits Fund	
Comparative Statement of Net Position	108
Comparative Statement of Revenues, Expenses and Changes in Net Position	109
Comparative Statement of Cash Flows	110



Independent Auditors' Report

The Honorable Supervisor/Mayor and Town/Village Board of the Town/Village of Harrison, New York

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of the Town/Village of Harrison, New York ("Town/Village") as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise the Town/Village's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Town/Village's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town/Village's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Town/Village, as of December 31, 2018, and the respective changes in financial position and, where applicable, cash flows, thereof, and the respective budgetary comparison for the General and Special Districts funds for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

We draw attention to Note 2D and 3G in the notes to financial statements which disclose the effects of the Town/Village's adoption of the provisions of Governmental Accounting Standards Board Statement ("GASB") Statement No. 75 "Accounting and Financial Reporting for Postemployment Benefits Other than Pensions." Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis and the schedules included under Required Supplementary Information in the accompanying table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit for the year ended December 31, 2018 was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town/Village's basic financial statements. The combining and individual fund financial statements and schedules for the year ended December 31, 2018 are presented for purposes of additional analysis and are not a required part of the basic financial statements.

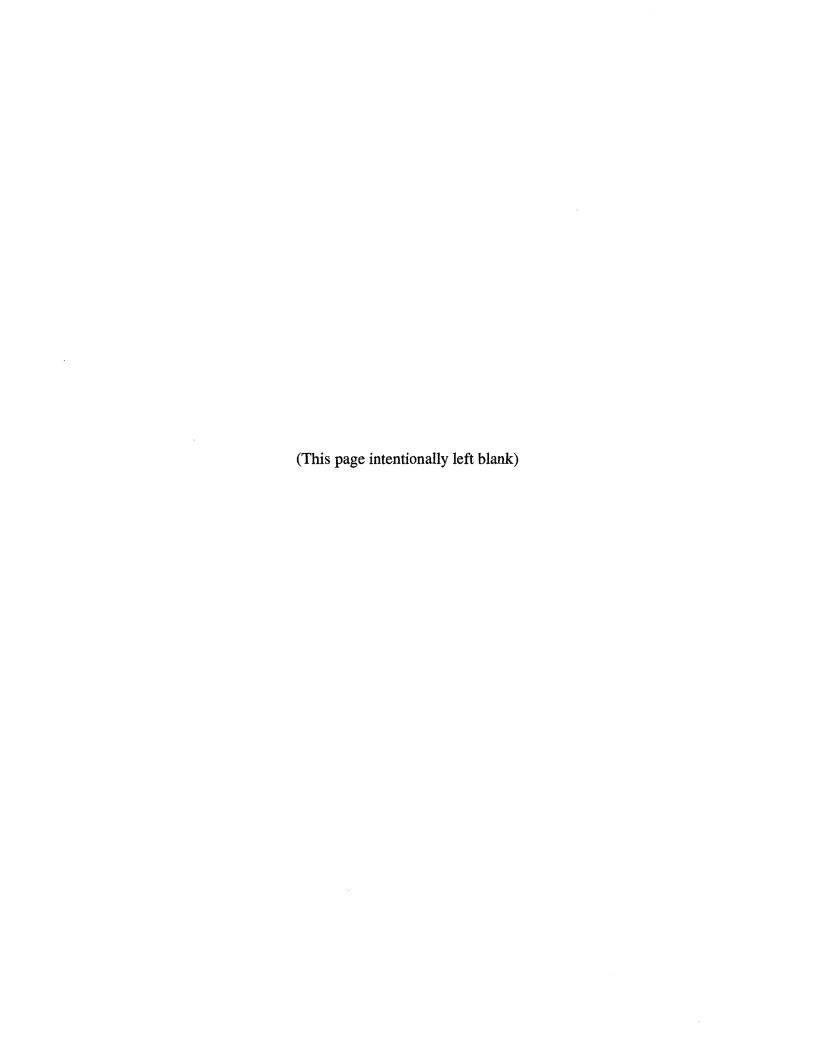
The combining and individual fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements for the year ended December 31, 2018 and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole for the year ended December 31, 2018.

We also previously audited, in accordance with auditing standards generally accepted in the United States of America, the basic financial statements of the Town/Village as of and for the year ended December 31, 2017 (not presented herein), and have issued our report thereon dated July 18, 2018, which contained unmodified opinions on the respective financial statements of the governmental activities, the discretely presented component unit, each major fund and the aggregate remaining fund information. The combining and individual fund financial statements and schedules for the year ended December 31, 2017 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relate directly to the underlying accounting and other records used to prepare the 2017 financial statements. The combining and individual fund financial statements and schedules have been subjected

to the auditing procedures applied in the audit of the 2017 basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare those financial statements or to those financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole for the year ended December 31, 2017.

PKF O'Connor Davies, LLP
PKF O'Connor Davies, LLP

Harrison, New York June 21, 2019



Management's Discussion and Analysis (MD&A)
December 31, 2018

Introduction

As management of the Town/Village of Harrison, New York ("Town/Village"), we offer readers of the Town/Village's financial statements this narrative overview and analysis of the financial activities of the Town/Village for the fiscal year ended December 31, 2018. It should be read in conjunction with the basic financial statements and the accompanying notes to those financial statements, which immediately follow this section, to enhance understanding of the Town/Village's financial performance.

Financial Highlights

- ❖ On the government-wide financial statements, the liabilities and deferred inflows of resources of the Town/Village exceeded its assets and deferred outflows of resources at the close of the most recent fiscal year by \$206,333,795. Of this amount, a deficit of \$247,272,790 is unrestricted. This deficit results primarily from the accrual of certain operating liabilities pursuant to Governmental Accounting Standards Board ("GASB") Statement No. 34, which will be satisfied in future years, including borrowings for judgments and claims, retirement system obligations, compensated absences and the accrual of the Town/Village's annual other post employment benefit obligations in accordance with the provisions of GASB Statement No. 75 coupled with the reporting of the Town/Village's proportionate share of the net pension liability in accordance with GASB Statement No. 68.
- For the year ended December 31, 2018, the Town/Village implemented the provisions of GASB Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions ("OPEB")". This statement addresses accounting and financial reporting for OPEB by establishing standards for recognizing and measuring liabilities, deferred outflows/inflows of resources and expenses/expenditures. This statement identifies the methods and assumptions that are required to be used to project benefit payments, discount projected benefit payments to their actuarial present value and attribute that present value to the periods of employee service. This statement supersedes the provisions of GASB Statement No. 45, "Accounting and Financial Reporting By Employers for Postemployment Benefits Other Than Pensions". The primary distinction between the two standards is that since no mechanism exists under current New York State law for New York municipalities and school districts to pre-fund these obligations in an irrevocable trust, entities must now report their total OPEB liability as opposed to the net OPEB liability that has been reported under the prior standard. As a result, the net position for governmental activities on the government-wide financial statements reflects a change in accounting principle adjustment of \$(146,957,946) to the opening net position originally reported as of January 1, 2018 of \$(63,524,567), thereby restating the opening net position to \$(210,482,513).
 - ❖ In addition to the impact of the Town/Village's OPEB obligations, the government-wide financial statements for the year ended December 31, 2018 are also significantly impacted by the provisions of GASB Statement No. 68; "Accounting and Financial Reporting for Pensions". This pronouncement established accounting and financial reporting requirements associated with the Town/Village's participation in the cost

sharing multiple employer pension plans administered by the New York State and Local Employees' Retirement System ("ERS") and the New York State and Local Police and Fire Retirement System ("PFRS"). Under the new standards, cost-sharing employers are required to report in their government-wide financial statements a net pension liability (asset), pension expense and pension-related deferred inflows and outflows of resources based on their proportionate share of the collective amounts for all of the municipalities and school districts in the plan. At December 31, 2018, the Town/Village reported in its Statement of Net Position a liability of \$4,269,250 for its proportionate share of the ERS and PFRS net pension liabilities. More detailed information about the Town/Village's pension plan reporting in accordance with the provisions of GASB Statement No. 68, including amounts reported as pension expense and deferred inflows/outflows of resources, is presented in the notes to financial statements.

- As of the close of the current fiscal year, the Town/Village's governmental funds reported combined ending fund balances of \$57,464,929, an increase of \$11,948,471 from the previous fiscal year.
- ❖ At the end of the current fiscal year, unassigned fund balance for the General Fund was \$19,617,915 or 36.3% of total General Fund expenditures and other financing uses for 2018. This is an increase of \$2,220,577 from the previous year and was primarily caused by higher than anticipated sales tax and mortgage tax revenues, police fees, building permit revenues, hotel tax revenues and earnings on investments.
- ❖ During the current fiscal year, the Town/Village issued \$18,623,600 in public improvement bonds and retired \$6,474,300 of general obligation bonded debt.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Town/Village's basic financial statements, which are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements.

Government-Wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town/Village's finances, in a manner similar to a private-sector business. The Harrison Parking Authority ("Authority") is a discretely presented component unit of the primary government. Presently, the Town/Village is not liable for Authority debt. All operating revenues in excess of the Authority's cost of operations are retained by the Authority. Since the Town/Village does not guarantee the Authority's debt and the Authority does not provide services entirely or almost entirely to the Town/Village, the financial statements of the Authority have been reflected as a discretely presented component unit. Separate financial statements have been issued for the Authority.

The statement of net position presents information on all of the Town/Village's assets, liabilities and deferred inflows/outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator as to whether the financial position of the Town/Village is improving or deteriorating.

The statement of activities presents information showing how the Town/Village's net position changed during the most recent fiscal year. All changes in net position are reported as soon as

the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (for example, uncollected taxes, earned but unused vacation leave, certain pension obligations and other post employment benefit obligations ("OPEB").

The government-wide financial statements distinguish functions of the Town/Village that are governmental activities (those principally supported by taxes and revenues from other governments) and functions of the Town/Village that are business-type activities (those that are intended to recover all or a significant portion of their costs through user fees and charges). The governmental activities of the Town/Village include general government support, public safety, health, transportation, economic assistance and opportunity, culture and recreation, home and community services and interest.

The government-wide financial statements can be found immediately following this discussion and analysis.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town/Village, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town/Village can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town/Village maintains seven individual governmental funds: the General Fund, Debt Service Fund, Capital Projects Fund, Special Districts Fund, Highway Fund, Public Library Fund and the Special Purpose Fund. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the General Fund, Debt Service Fund, Capital Projects Fund and the Special District's Fund, all of which are considered to be major funds. Data for the other three governmental funds, which are considered non-major funds, is combined into a single, aggregated presentation. Individual information on each of these non-major governmental funds is provided in the form of combining and individual fund schedules and statements elsewhere in this report.

The Town/Village adopts annual budgets for the General Fund, Debt Service Fund, Special Districts Fund, Highway Fund, and Public Library Fund. A budgetary comparison statement has been provided for the General Fund and the Special District Fund within the basic financial statements to demonstrate compliance with the respective budget.

The governmental fund financial statements can be found in the basic financial statements section of this report.

Proprietary Fund

The Town/Village maintains an enterprise fund. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Internal service funds are used to accumulate and allocate costs internally among the Town/Village's various functions. The Town/Village uses an internal service fund to account for its self-insured health benefits. These services have been classified as governmental activities in the government-wide financial statements because they predominantly benefit governmental, rather than business-type functions. The Internal Service Fund is combined into a single aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service fund is provided in the form of individual fund statements elsewhere in this report.

The proprietary fund financial statements can be found in the basic financial statements section of this report.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support Town/Village programs. The Town/Village maintains an Agency Fund. The Town/Village holds resources in this fund purely in a custodial capacity. The activity in this fund is limited to the receipt, temporary investment and remittance of resources to the appropriate individual, organization or government.

The Fiduciary fund financial statements can be found in the basic financial statements section of this report.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes can be found following the basic financial statements section of this report.

Other Information

Additional statements and schedules can be found immediately following the notes to the financial statements. These include the required supplementary information for the Town/Village's other post employment benefit obligations, schedule of proportionate share of the net pension liability for ERS and PFRS, schedule of contributions for ERS and PFRS, schedule of changes in the total pension liability for the Fire Service Awards program, combining statements for the non-major governmental funds and schedules of budget to actual comparisons.

Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. For the Town/Village, liabilities and deferred inflows of resources exceeded assets deferred outflows of resources by \$206,333,795 at the close of the most recent fiscal year. By far, the largest portion of the Town/Village's net position is its net investment in capital assets (land, buildings and improvements, infrastructure, machinery and equipment, vehicles and construction- in-progress), less any related debt outstanding that was used to acquire those assets which totals \$35,281,424. The Town/Village uses these capital assets to provide services to citizens. Consequently, these assets are not available for future spending. Although the Town/Village's investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Net Position

	December 31,				
	2018			2017	
	Governmental Activities			Governmental Activities	
Current Assets Capital Assets, Net	\$	119,199,692 102,674,488	\$	118,069,808 94,737,166	
Total Assets		221,874,180		212,806,974	
Deferred Outflows of Resources		15,098,984		11,998,299	
Current Liabilities Long-term Liabilities		56,648,443 349,862,331	<u></u>	54,954,190 216,828,049	
· Total Liabilities		406,510,774		271,782,239	
Deferred Inflows of Resources		36,796,185		16,547,601	
Net Position Net Investment in Capital Assets Restricted Unrestricted		35,281,424 5,657,571 (247,272,790)		35,897,176 4,717,296 (104,139,039)	
Total Net Position	\$	(206,333,795)	\$	(63,524,567)	

An additional portion of the Town/Village's net position, \$5,657,571, represents resources that are subject to external restrictions on how they may be used. The restrictions are as follows:

	December 31,				
	2018	2017			
Law enforcement	\$ 554,473	\$ 554,473			
Debt service	3,380,253	2,361,122			
Special districts	-	244,922			
Trusts	1,152,111	1,072,822			
Parklands	570,734	483,957			
Total Net Position	\$ 5,657,571	\$ 4,717,296			

The remaining balance of unrestricted net position, which is a deficit of (\$247,272,790), must be financed from future operations. This deficit does not mean that the Town/Village does not have resources available to meet its obligations in the ensuing year. Rather, it is the result of having long-term commitments, including other post employment benefit obligations, retirement incentives and other pension obligations and compensated absences that are greater than currently available resources. Payments for these liabilities will be budgeted in the year that actual payments are made.

Change in Net Position

	December 31,				
		2018		2017	
REVENUES					
Program Revenues					
Charges for Services	\$	10,726,592	\$	9,215,952	
Operating Grants and					
Contributions		656,333		1,009,810	
Capital Grants and Contributions		427,324		62,872	
General Revenues:		,		,	
Real Property Taxes		52,841,300		51,493,220	
Other Tax Items		2,889,367		2,375,797	
Non-Property Taxes		5,069,960		4,871,048	
Unrestricted Use of Money		3,003,300		4,071,040	
		242.000		74.025	
and Property		212,999		71,035	
Sale of property and Compensation		40.044		40.000	
for loss		16,811		16,939	
Unrestricted State Aid		1,474,493		1,613,635	
Miscellaneous		542,543		837,832	
Insurance recoveries		1,442,965		130,731	
Gain on sale of equipment		42,325		77,680	
Total Revenues		76,343,012		71,776,551	
PROGRAM EXPENSES					
General Government					
Support		15,006,055		17,217,894	
Public Safety		27,718,024		35,250,135	
Health		515,860		512,917	
Transportation		9,124,500		9,971,988	
Economic Opportunity		0,121,000		0,011,000	
and Development		291,138		333,760	
Culture and Recreation		9,683,178		11,060,998	
		·			
Home and Community Services		7,755,408		8,763,959	
Interest		2,100,131		2,089,347	
Total Expenses		72,194,294		85,200,998	
Change in Net Position		4,148,718		(13,424,447)	
NET POSITION					
Beginning, as reported		(63,524,567)		(48,429,651)	
beginning, as reported		(03,324,307)		(40,429,001)	
Cumulative Effect of Change					
in Accounting Principle		(146,957,946)		(1,670,469)	
		(1.10,001,00)		(1,010)	
Beginning, as restated		(210,482,513)		(50,100,120)	
Ending	\$	(206,333,795)	\$	(63,524,567)	

Governmental Activities

Governmental activities increased the Town/Village's net position by \$4,148,718 prior to the cumulative effect of change in accounting principle.

For the fiscal year ended December 31, 2018, revenues from governmental activities totaled \$76,379,012. Tax revenues (\$60,800,627), comprised of real property taxes, other tax items and non-property taxes, represent the largest revenue source (80%). Last year tax revenues represented 82%, (\$58,740,065) and total revenue was \$71,776,551.

The largest components of governmental activities' expenses are public safety (38%), general government support (21%), culture and recreation (13%) and transportation (13%). This is comparative to last year when the largest components of governmental activities' expenses were public safety (41%), general government support (20%), culture and recreation (13%) and transportation (12%).

Financial Analysis of the Town/Village's Funds

As noted earlier, the Town/Village uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the Town/Village's governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the Town/Village's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for discretionary use as it represents the portion of fund balance which has not yet been limited to use for a particular purpose by either an external party, the Town/Village itself, or an individual that has been delegated authority to assign resources for use for particular purposes by the Town/Village Board.

As of the end of the current fiscal year, the Town/Village's governmental funds reported combined ending fund balances of \$57,464,929, an increase of \$11,948,741 from the prior year fund balance. The nonspendable fund balance component is \$2,199,771 and consists of amounts representing prepaid expenditures and long-term receivables. Prepaid expenditures have been established to account for a portion of the ERS and PFRS and health insurance payments made in advance. Long-term receivables, representing amounts due from the Parking Authority (a component unit of the Town/Village), have been classified as nonspendable to indicate that the amounts will not be collected in sufficient time to use the funds to satisfy liabilities of the current period. Fund balance of \$22,103,926 is restricted for law enforcement, workers compensation, debt service, capital projects, pension benefits, trusts and parklands. The Town/Village has committed \$3,539,196 for future capital projects. The assigned fund balance classification aggregates \$10,004,121, consisting of purchases on order in the amount of \$198,800 in the General Fund, \$115,362 in the Special Districts Fund, \$4,513 in the Highway Fund and \$11,233 in the Library Fund; amounts utilized to balance the fiscal 2019 budget (\$193,559 in the Debt Service Fund); and amounts available to be used at the Town/Village's discretion in funds other than the General Fund (\$7,249,247 in the Special Districts Fund, \$2,272,908 for highway purposes and \$152,058 for library purposes in the non-major funds). The remaining fund balance of \$19,617,915 is unassigned and represents the remaining positive fund balance in the General Fund after the amounts have been restricted, committed or assigned for other purposes.

The General Fund is the primary operating fund of the Town/Village. At the end of the current fiscal year, the unassigned fund balance of the General Fund was \$19,617,915. This is an increase of \$2,220,577 from last year where the unassigned fund balance was \$17,397,338. Revenues and other financing sources were \$57,850,420, which was \$4,642,735 more than the final budget, primarily from higher than anticipated tax revenues, building permit revenues which exceeded the final budget by approximately \$2,348,740 as well as state aid which exceeded the final budget by \$267,483 due to better than anticipated mortgage tax revenues. Savings were also achieved throughout all expenditure categories due to tight controls on expenditures.

The Debt Service Fund reflects a restricted fund balance of \$3,368,440 at the end of the current fiscal year, an increase of \$1,018,933 from the previous year. The Town/Village issued \$18,623,600 in public improvement bonds for capital projects. The Town/Village did retire \$6,474,300 of long-term bonded indebtedness for capital construction.

The Capital Projects Fund reflects a restricted fund balance of \$14,916,217 at the end of the current fiscal year, an increase of \$6,449,027 from the previous year. Total revenues, inclusive of bonds issued and transfers totaled \$21,371,107. Capital outlay expenditures totaled \$14,185,088.

The Special Districts Fund's total fund balance at the end of the current fiscal year was \$9,021,647, an increase of \$416,898. This was due in part to an increase in real property taxes, offset by a decrease in water rents in Water District No. 2 and expenditures savings in the area of general government support and home and community services.

The non-major governmental funds consisting of the Highway, Public Library and Special Purpose funds reflected an aggregate fund balance of \$4,389,796, an increase of \$240,904 from the prior year. This was due primarily from increased state aid revenues and offset by expenditure increases in the area of transportation in the Highway Fund and culture and recreation in the Library Fund.

General Fund Budgetary Highlights

There was a difference between the original and final revenue budget for the General Fund of \$507,302. This difference is attributable to an increase in other taxes mostly in the area of interest and penalties on taxes of \$141,325. Departmental income – police fees increased by \$365,177 and miscellaneous gifts and donations increased by \$800.

The difference between the expenditures originally budgeted and the final appropriation budget for the General Fund was \$2,750,822 (\$55,456,178 vs. \$52,705,356). These changes were mainly in the areas of general support, public safety, home and transportation and employee benefits.

Capital Assets and Debt Administration

Capital Assets

The Town/Village's net investment in capital assets for governmental activities at December 31, 2018, net of \$104,648,566 of accumulated depreciation, was \$102,674,488. This investment in capital assets includes land, buildings and improvements, infrastructure, vehicles, machinery and equipment and construction-in-progress.

Capital Assets December 31,

Asset	2018			2017		
Land	\$	3,211,639	\$	3,211,639		
Construction-in-progress	Ψ	5,841,992	Ψ	6,512,080		
Buildings and improvements		45,444,939		45,082,510		
Infrastructure		126,790,752		114,869,131		
Machinery and equipment		6,425,873		6,377,859		
Vehicles		19,607,859		18,407,190		
Less - accumulated depreciation		(104,648,566)	****	(99,723,243)		
Total (net of depreciation)	\$	102,674,488	\$	94,737,166		

Additional information on the Town/Village's capital assets can be found in Note 3D in the notes to financial statements.

Long-term Debt

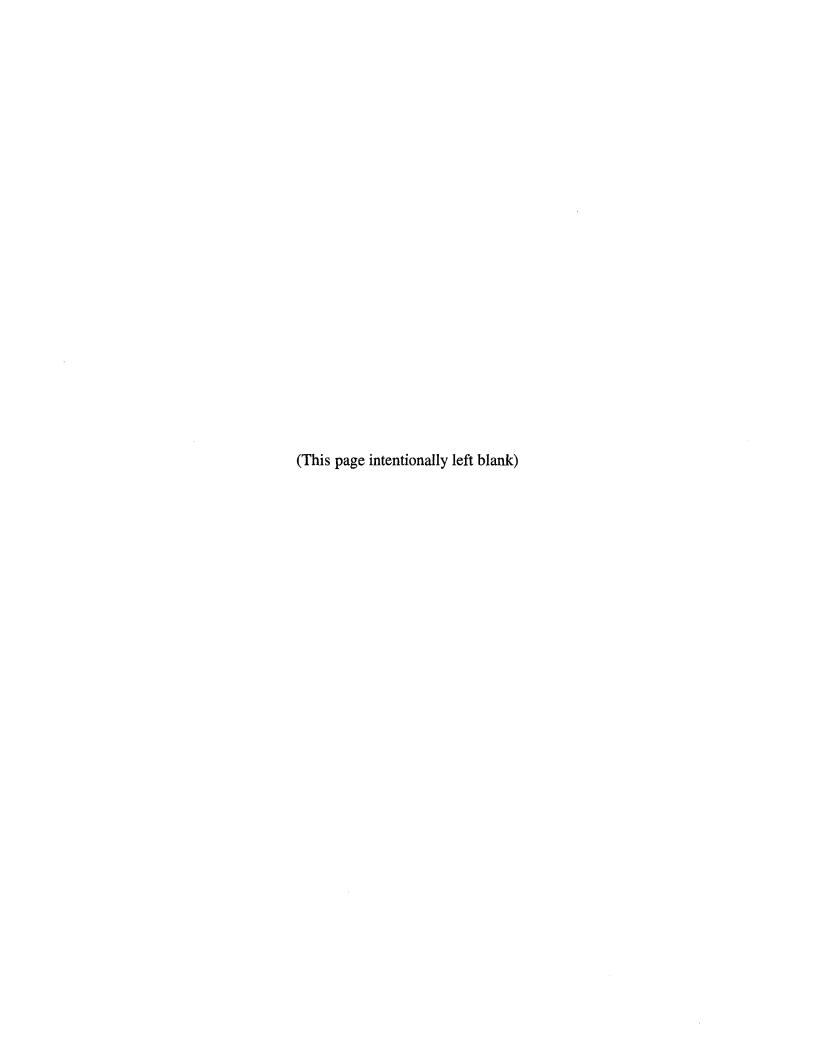
During the current fiscal year, the Town/Village retired \$6,474,300 of principal on general obligation bonds through budgetary appropriations. The Town/Village issued \$18,623,600 in general obligation bonds in 2018.

At the end of the current fiscal year, the Town/Village had total bonded debt outstanding of \$81,464,600 (\$78,106,986 for capital construction and \$3,357,614 for judgments and claims). As required by New York State Law, all bonds issued by the Town/Village are general obligation bonds, backed by the full faith and credit of the Town/Village.

Additional information on the Town/Village's long-term debt can be found in Note 3G in the notes to financial statements.

Requests for Information

This financial report is designed to provide a general overview of the Town/Village of Harrison, New York's finances for all those with an interest in those finances. Questions and comments concerning any of the information provided in this report should be addressed to Maureen McKenzie, Comptroller, Town/Village of Harrison, 1 Heineman Place, Harrison, New York 10528.



	(Primary Government			
	G	Harrison Parking Authority			
ASSETS		Activities			
Cash and equivalents	\$	65,572,992	\$ 54,869		
Investments		1,199,040	-		
Deposit		82,000	-		
Receivables					
Taxes		45,085,184	-		
Accounts		3,894,689	-		
State and Federal aid		1,155,364	-		
Due from component unit		553,629	-		
Due from other governments		10,652			
Prepaid expenses		1,646,142	_		
Capital assets		1,040,112			
Not being depreciated		9,053,631	_		
Being depreciated, net		93,620,857	-		
Being depreciated, her		93,020,037			
Total Assets		221,874,180	54,869		
DEFERRED OUTFLOWS OF RESOURCES	***************************************	15,098,984	_		
LIABILITIES					
Accounts payable		2,591,764	2,500		
Accrued liabilities		1,719,000	, · .		
Due to other governments		38,421	-		
Due to school district		50,328,135	-		
Loans payable		221,735	-		
Unearned revenues		1,481,915	20,925		
Due to primary government		-	553,629		
Accrued interest payable		267,473	-		
Non-current liabilities	1	= 0.10.10 =			
Due within one year		7,040,167	-		
Due in more than one year		342,822,164			
Total Liabilities		406,510,774	577,054		
DEFERRED INFLOWS OF RESOURCES		36,796,185	_		
NET POSITION					
Net investment in capital assets		35,281,424	-		
Restricted for					
Law enforcement		554,473	-		
Debt service		3,380,253	-		
Trusts		1,152,111	-		
Parklands		570,734	(200 400)		
Unrestricted	-,	(247,272,790)	(522,185)		
Total Net Position	\$	(206,333,795)	\$ (522,185)		

			Program Revenues					
Functions/Programs		Expenses	(Charges for Services	C	Operating Grants and ontributions		Capital trants and entributions
Primary government Governmental activities								
General government support Public safety	\$	15,006,055 27,718,024	\$	4,474,530 3,143,786	\$	648 (409)	\$	-
Health Transportation Economic opportunity and		515,860 9,124,500		602,769		156,038		352,074
development		291,138		-		-		-
Culture and recreation Home and community		9,683,178		927,484		477,563		-
services Interest		7,755,408 2,100,131		1,578,023 		22,493		41,307 33,943
Total Governmental Activities								
Primary Government	\$	72,194,294	<u>\$</u>	10,726,592	<u>\$</u>	656,333	<u>\$</u>	427,324
Component unit Harrison Parking Authority	<u>\$</u>	25,099	\$_	84,375	\$	-	\$	-

General revenues

Real property taxes

Other tax items

Payments in lieu of taxes

Interest and penalties on real property taxes

Hotel tax

Services for other governments

Utilities gross receipts taxes

Non-property taxes

Non-property tax distribution from County

Franchise fees

Unrestricted use of money and property

Sale of property and compensation for loss

Unrestricted State aid

Miscellaneous

Insurance recoveries

Gain on sale of equipment

Total General Revenues

Change in Net Position

NET POSITION

Beginning, as reported

Cumulative Effect of Change in Accounting Principle

Beginning, as restated

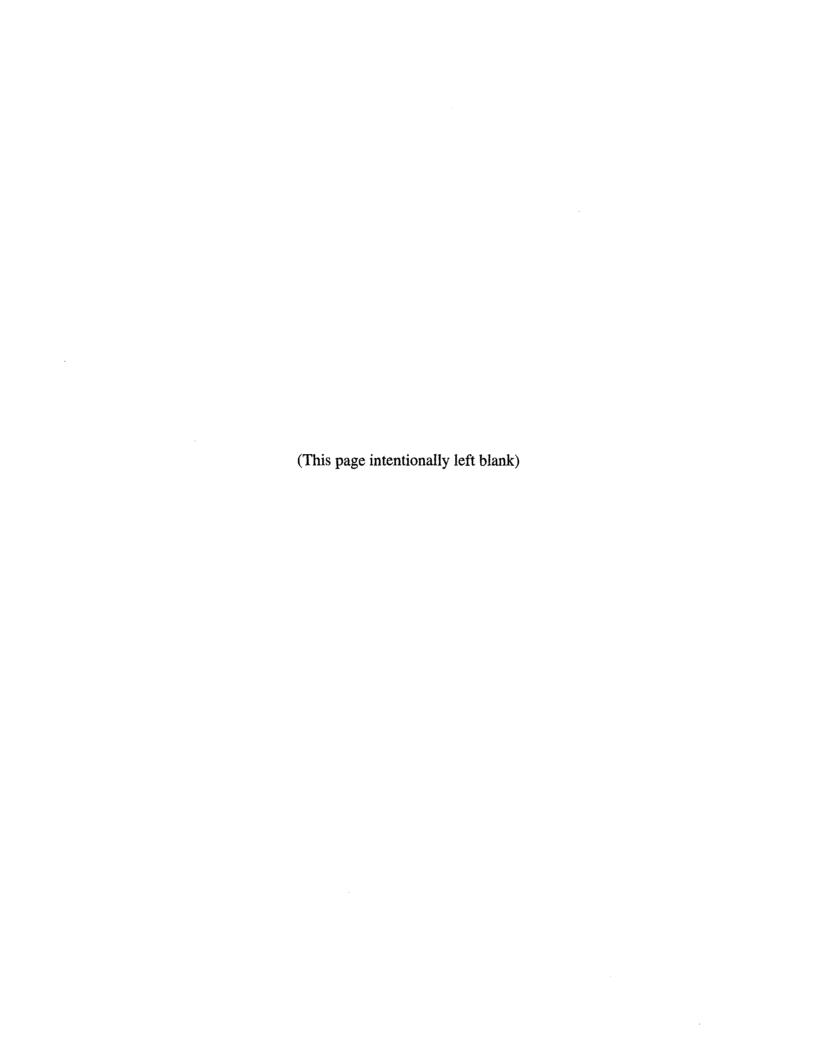
Ending

Net (Expense) Revenue and Changes in Net Position							
	nary nment	С	omponent Unit				
	nmental vities		Harrison Parking Authority				
(24,	530,877) 574,647) 515,860) 013,619)	\$	- - -				
	291,138) 278,131)		-				
	113,585) 066,188)		-				
(60,	384,045)		_				
	-		59,276				
52,	841,300		-				
(681,312 856,970 617,822 39,088 694,175		- - - -				
1,-	398,413 671,547 212,999 16,811 474,493 542,543 442,965 42,325		- 204 - - - -				
64,	532,763		204				
4,	148,718		59,480				
(63,	524,567)		(581,665)				
(146,	957,946)		-				
(210,	482,513)		(581,665)				
\$ (206,3	333,795)	\$	(522,185)				

Balance Sheet Governmental Funds December 31, 2018

400==0		General	Debt Service	Capital Projects		
ASSETS Cash and equivalents Investments	\$	29,527,733	\$ 3,364,007	\$	16,473,405	
Deposit		-	 		82,000	
		29,527,733	3,364,007		16,555,405	
Taxes receivable		45,085,184	 _		-	
Other receivables Accounts State and Federal aid Due from component unit Due from other governments Due from other funds		1,245,071 1,155,364 553,629 10,652 1,418	4,433 - - - -			
		2,966,134	4,433		-	
Prepaid expenditures		1,150,117	<u> </u>	•	-	
Total Assets	\$	78,729,168	\$ 3,368,440	\$	16,555,405	
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES Liabilities Accounts payable Due to other governments Due to school district Loans payable Unearned revenues Due to other funds Total Liabilities	\$	544,712 38,421 50,328,135 - 86,575 - 50,997,843	\$ 	\$	1,417,453 - - 221,735 - - 1,639,188	
Deferred inflows of resources Deferred tax revenues		1,962,496	 		-	
Total Liabilities and Deferred Inflows of Resources		52,960,339	 		1,639,188	
Fund balances Nonspendable Restricted Committed Assigned Unassigned		1,703,746 709,172 3,539,196 198,800 19,617,915	 3,368,440 - - -		- 14,916,217 - - -	
Total Fund Balances	***************************************	25,768,829	 3,368,440		14,916,217	
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$	78,729,168	\$ 3,368,440	\$	16,555,405	

 Special Districts	Non-Major overnmental	<u> </u>	Total Sovernmental Funds
\$ 7,210,078 1,199,040	\$ 4,290,489 - -	\$	60,865,712 1,199,040 82,000
8,409,118	4,290,489		62,146,752
 	 -		45,085,184
2,027,483 - - - -	37,446 - - - -		3,314,433 1,155,364 553,629 10,652 1,418
2,027,483	37,446		5,035,496
 269,786	 226,239		1,646,142
\$ 10,706,387	\$ 4,554,174	\$	113,913,574
\$ 287,982 - - - 1,395,340 1,418	\$ 164,378 - - - - -	\$	2,414,525 38,421 50,328,135 221,735 1,481,915 1,418
 1,684,740	 164,378		54,486,149
 	 ······································		1,962,496
 1,684,740	 164,378		56,448,645
 269,786 1,387,252 - 7,364,609	 226,239 1,722,845 - 2,440,712		2,199,771 22,103,926 3,539,196 10,004,121 19,617,915
 9,021,647	 4,389,796		57,464,929
\$ 10,706,387	\$ 4,554,174		113,913,574



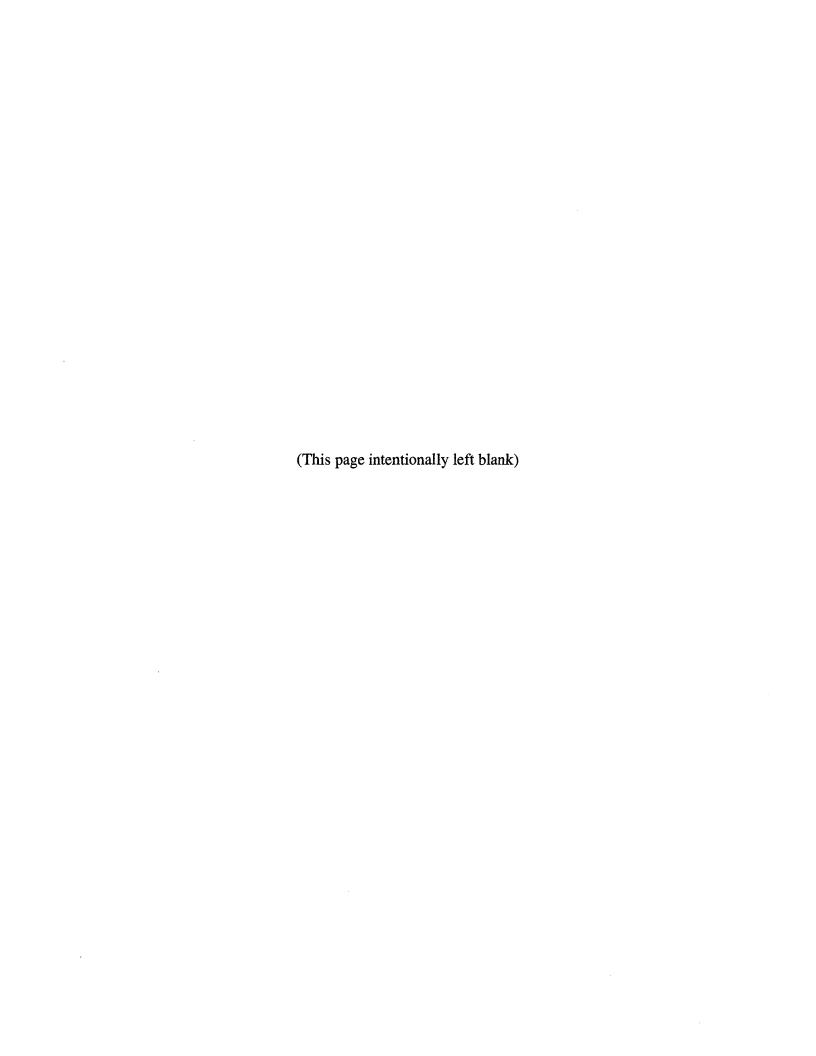
Reconciliation of Governmental Funds Balance Sheet to The Government-Wide Statement of Net Position December 31, 2018

Fund Balances - Total Governmental Funds	\$	57,464,929
Amounts Reported for Governmental Activities in the Statement of Net Position are Difference Because:		
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	,,	102,674,488
Net position of the Internal Service Fund is included with government activities.	-	3,391,297
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds. Real property taxes		1,962,496
Governmental funds do not report the effect of losses on refunding bonds and assets or liabilities related to net pension liabilities whereas these amounts are deferred and amortized in the		
statement of activities. Deferred amounts on Employees' Retirement System's net pension liabilities Deferred amounts on Police and Fire Retirement System's		644,084
net pension liabilities Deferred amounts on Fire Service Award's net pension liabilities Deferred amounts on other post employment benefit obligations		1,455,837 81,548
payable Deferred amounts on refunding bonds		(24,965,406) 1,086,736
		(21,697,201)
Long-term and other liabilities are not due and payable in the current period and, therefore, are not reported in the funds.		(227 (72)
Accrued interest payable		(267,473) (84,863,422)
Bonds payable Energy performance contract debt		(1,668,474)
Compensated absences		(1,101,454)
Employees' retirement system's net pension liability		(1,586,380)
Police and fire retirement system's net pension liability Fire service award's net pension liability		(2,682,870) (2,015,436)
Claims payable		(1,700,940)
Other post employment benefit obligations payable		(254,243,355)
		(350,129,804)
Net Position of Governmental Activities	\$	(206,333,795)

Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds Year Ended December 31, 2018

	 General	Debt Service		Capital Projects
REVENUES Real property taxes Other tax items	\$ 38,244,065 2,889,367	\$ -	\$	-
Non-property taxes Departmental income Use of money and property	5,069,960 2,844,357 329,090	- - 29,248		- -
Licenses and permits Fines and forfeitures	4,527,404 1,622,398	29,240 - -		- - -
Sale of property and compensation for loss State aid Federal aid	16,811 1,524,744	- -		- 290,481 61,593
Miscellaneous	 543,191	 4,433		41,307
Total Revenues	 57,611,387	 33,681		393,381
EXPENDITURES Current				
General government support Public safety	8,913,895 21,302,169	-		
Health	515,860 325,992	<u>-</u>		<u>-</u>
Transportation Economic opportunity and development	150,959	-		_ _
Culture and recreation Home and community services Employee benefits Debt service	3,605,021 2,732,024 9,453,181	- - -		- - -
Principal Interest Capital outlay	-	6,500,607 2,244,080 -		- - 14,185,088
Total Expenditures	 46,999,101	 8,744,687		14,185,088
Excess (Deficiency) of Revenues Over Expenditures	 10,612,286	 (8,711,006)		(13,791,707)
OTHER FINANCING SOURCES (USES) Bonds issued Energy performance contract issued Issuance premium Insurance recoveries Sale of equipment Transfers in Transfers out	 - - 161,329 42,325 35,379 (7,028,610)	 758,999 - - 8,970,940		18,623,600 1,694,781 - - 391,862 (469,509)
Total Other Financing Sources (Uses)	 (6,789,577)	 9,729,939		20,240,734
Net Change in Fund Balances	3,822,709	1,018,933		6,449,027
FUND BALANCES Beginning of Year	 21,946,120	 2,349,507	•	8,467,190
End of Year	\$ 25,768,829	\$ 3,368,440	\$	14,916,217

					· · · · · · · · · · · · · · · · · · ·
78,	Special Districts		Non-Major overnmental	G	Total lovernmental Funds
\$	6,140,659 -	\$	8,099,713 -	\$	52,484,437 2,889,367
	- 1,490,762		- 125,842		5,069,960 4,460,961
	(20,417)		18,979		356,900
	-		-		4,527,404
	-		-		1,622,398
	-		-		16,811
	-		114,154 -		1,929,379 61,593
	27,109		465,609		1,081,649
	7,638,113		8,824,297		74,500,859
	44,112		_		8,958,007
	3,071,031		-		24,373,200
	-		2 949 150		515,860 4,174,151
			3,848,159 -		150,959
			1,512,099		5,117,120
	522,735 1,741,862		275,818 2,888,730		3,530,577 14,083,773
	1,141,002		2,000,100		
	-		-		6,500,607 2,244,080
	-				14,185,088
	5,379,740		8,524,806		83,833,422
	2,258,373		299,491		(9,332,563)
	_		-		18,623,600
	-		-		1,694,781
	-		-		758,999 161,329
	-		-		42,325
	- (4 044 475)		- (FO FOT)		9,398,181
	(1,841,475)		(58,587)		(9,398,181)
	(1,841,475)		(58,587)		21,281,034
	416,898		240,904		11,948,471
	8,604,749		4,148,892		45,516,458
\$		\$	4,389,796	\$	57,464,929
Ψ	9,021,647	Ψ	4,503,730	Ψ	37,404,828



Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended December 31, 2018

Amounts Reported for Governmental Activities in the Statement of Activities are Different Becau	se	
Net Change in Fund Balances - Total Governmental Funds	\$ 1	1,948,471
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.		
Capital outlay expenditures	13	3,915,858
Depreciation expense	(5,978,536)
		7,937,322
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		
Real property taxes		356,863
Bond proceeds and other long-tem debt provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net position. Repayment of bond and other long-term debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. Also, governmental funds report the effect of premiums, discounts and similar items when debt is issued, whereas these amounts are deferred and amortized on the statement of activities.		
Bonds issued	(18	8,623,600)
Energy performance contract debt issued	(1,694,781)
Issuance premium	,	(758,999)
Principal paid on bonds	t	6,474,300 26,307
Principal paid on energy performance contract Amortization of loss on refunding and issuance premium		174,667
, and alean of 1000 off fordinaling and foodalists profiled.	(1)	4,402,106)
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		1, 102, 100)
Accrued interest		(30,718)
Compensated absences		83,771
Claims		175,358
Pension obligations	11	(364,902) 2,955,678)
Other post employment benefit obligations		2,900,010)
	(3	3,092,169)
Internal service funds are used by management to charge the cost of risk activities to individual funds. The net revenue of the internal service funds are reported	,	1 400 337
within governmental activities		1,400,337
Change in Net Position of Governmental Activities	\$ 2	4,148,718

Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual General and Special Districts Funds Year Ended December 31, 2018

		Genera	l Fund	
	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
REVENUES Real property taxes Other tax items Non-property taxes Departmental income Use of money and property Licenses and permits Fines and forfeitures Sale of property and	\$ 38,562,494 1,975,196 4,480,000 1,907,900 132,000 2,023,600 1,675,000	2,116,521 4,480,000 2,273,077 132,000 2,023,600	\$ 38,244,065 2,889,367 5,069,960 2,844,357 329,090 4,527,404 1,622,398	\$ (318,429) 772,846 589,960 571,280 197,090 2,503,804 (52,602)
compensation for loss State aid Miscellaneous	5,000 1,257,261 446,600	1,257,261	16,811 1,524,744 543,191	11,811 267,483 95,791
Total Revenues	52,465,051	52,972,353	57,611,387	4,639,034
Current General government support Public safety Health Transportation Economic opportunity and development Culture and recreation Home and community services Employee benefits Debt service Principal Interest Total Expenditures Excess of Revenues	9,243,617 20,236,551 515,900 463,074 162,993 3,658,557 2,884,185 8,724,584 	21,897,432 515,900 434,330 162,993 3,685,980 2,743,047 9,453,374	8,913,895 21,302,169 515,860 325,992 150,959 3,605,021 2,732,024 9,453,181	619,726 595,263 40 108,338 12,034 80,959 11,023 193 - - - 1,427,576
Over Expenditures OTHER FINANCING SOURCES (USES) Insurance recoveries Sale of equipment Transfers in Transfers out	24,000 - (6,815,895)	161,332 24,000 -) (7,029,501)	161,329 42,325 35,379 (7,028,610)	(3) 18,325 35,379 891
Total Other Financing Uses	(6,791,895)		(6,789,577)	54,592
Net Change in Fund Balances	(216,305)) (2,298,493)	3,822,709	6,121,202
FUND BALANCES Beginning of Year	216,305	2,298,493	21,946,120	19,647,627
End of Year	\$ -	\$	\$ 25,768,829	\$ 25,768,829

	Special Districts Fund					
	Original Budget	Final Budget		Actual	Variance with Final Budget Positive (Negative)	
			_			
\$	6,140,659 -	\$ 6,140,659 -	;	\$ 6,140,659 -	\$ - -	
	1,489,179 3,500	1,489,179 3,500		1,490,762 (20,417)	1,583 (23,917)	
	-	-		-	-	
	-	-		-	-	
	31,800	- 31,800		27,109	(4,691)	
	7,665,138	7,665,138		7,638,113	(27,025)	
	31,295 3,412,075	45,694 3,288,431		44,112 3,071,031	1,582 217,400	
	-	-		-	-	
	-	-		-	-	
	730,439 1,706,822	770,739 1,750,893		522,735 1,741,862	248,004 9,031	
		-		-		
	5,880,631	5,855,757		5,379,740	476,017	
<u>,</u>	1,784,507	1,809,381		2,258,373	448,992	
	-	-		-	Ī	
	(1,784,507)	(1,846,185)		(1,841,475)	4,710	
-	(1,784,507)	(1,846,185)		(1,841,475)	4,710	
	-	(36,804)		416,898	453,702	
		36,804		8,604,749	8,567,945	
\$		\$	= =	9,021,647	\$ 9,021,647	

Statement of Net Position Proprietary Fund December 31, 2018

	Governmental Activities- Internal Service Fund
ASSETS	
Cash and equivalents	\$ 4,707,280
Accounts receivable	580,256
Total Assets	5,287,536
LIABILITIES	
Accounts payable	177,239
Accrued liabilities	1,719,000
Total Liabilities	1,896,239
NET POSITION	
Unrestricted	\$ 3,391,297

Statement of Revenues, Expenses and Changes in Net Position Proprietary Fund Year Ended December 31, 2018

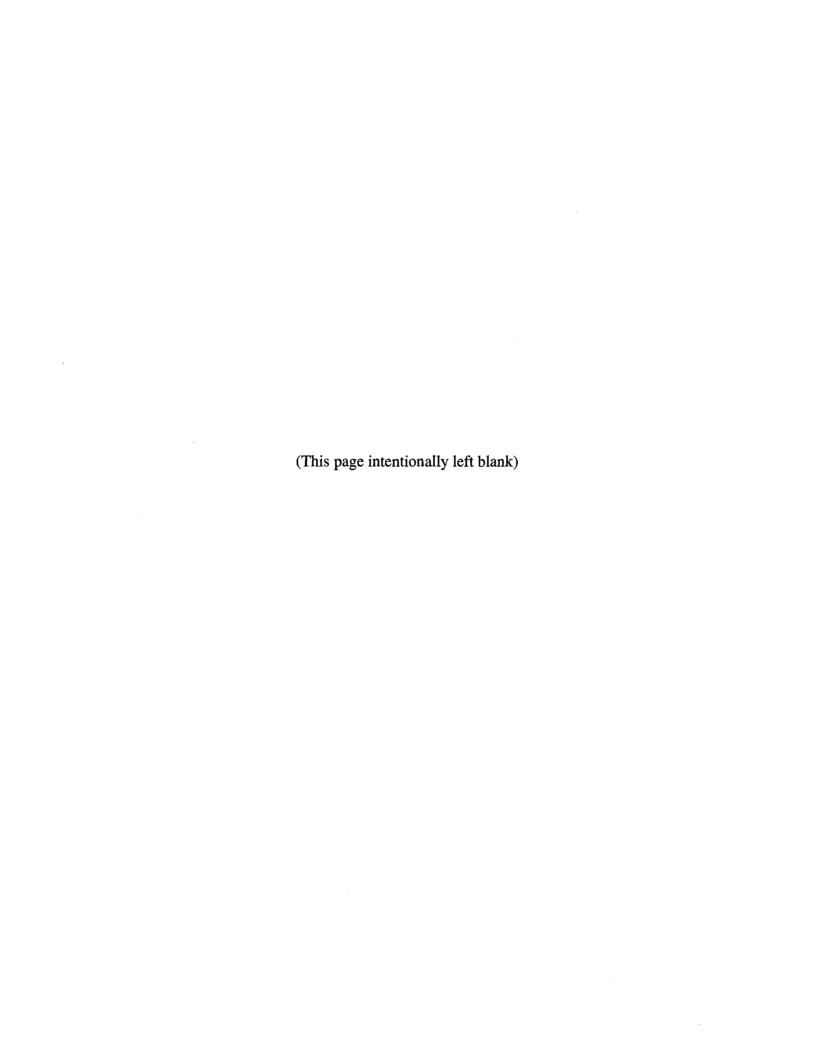
	Governmental Activities- Internal Service Fund	
OPERATING REVENUES Charges for services Insurance recoveries	\$ 14,168,681 1,281,636	
Total Operating Revenues	15,450,317	
OPERATING EXPENSES Insurance Employee benefits Contractual Total Operating Expenses	696,010 13,096,331 257,639 14,049,980	
Income from Operations	1,400,337	
NET POSITION Beginning of Year	1,990,960	
End of Year	\$ 3,391,297	

Statement of Cash Flows Proprietary Fund Year Ended December 31, 2018

	overnmental Activities- ernal Service Fund
Cash FLOWS FROM OPERATING ACTIVITIES Cash received from charges for services Cash received from insurance recoveries Cash payments to vendors Cash payments to insurance carriers and claimants	\$ 14,168,681 1,371,849 (257,639) (13,689,193)
Net Cash from Operating Activities	1,593,698
CASH AND EQUIVALENTS Beginning of Year	 3,113,582
End of Year	\$ 4,707,280
RECONCILIATION OF INCOME FROM OPERATIONS TO NET CASH FROM OPERATING ACTIVITIES Income from operations Adjustments to reconcile income from operations to net cash from operating activities	\$ 1,400,337
Changes in operating assets and liabilities Accounts receivable Accounts payable Accrued liabilities	 90,213 17,148 86,000
Net Cash from Operating Activities	\$ 1,593,698

Statement of Assets and Liabilities Fiduciary Fund December 31, 2018

	Agency Fund
ASSETS Cash and equivalents Accounts receivable	\$ 2,838,396 1,301
Total Assets	\$ 2,839,697
LIABILITIES Accounts payable Employee payroll deductions Guarantee and bid deposits	77,632 22,450
Total Liabilities	\$ 2,839,697



Notes to Financial Statements December 31, 2018

Note 1 - Summary of Significant Accounting Policies

The Town of Harrison, New York was established in 1696. The Village of Harrison, New York was established in 1975. The Village of Harrison is coterminous with the Town of Harrison and the Village Board is comprised of the members of the Town Board. New York State law has designated certain government functions as a Town responsibility, while other functions are the responsibility of Village government. For financial reporting purposes all references to the entity are captioned Town/Village. The Town/Village operates in accordance with both Town and Village Law and the various other applicable laws of the State of New York. The Town Board and the Village Board of Trustees are the legislative bodies responsible for overall operation. The Town Supervisor/Village Mayor serves as the chief executive and chief financial officer. The Town/Village provides the following services to its residents: public safety, health, transportation, economic assistance and opportunity, culture and recreation, home and community services and general and administrative support.

The accounting policies of the Town/Village conform to generally accepted accounting principles as applicable to governmental units and the Uniform System of Accounts as prescribed by the State of New York. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the Town/Village's more significant accounting policies:

A. Financial Reporting Entity

The financial reporting entity consists of a) the primary government, which is the Town/Village, b) organizations for which the Town/Village is financially accountable and c) other organizations for which the nature and significance of their relationship with the Town/Village are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete as set forth by GASB.

In evaluating how to define the Town/Village, for financial reporting purposes, management has considered all potential component units. The decision to include a potential component unit in the Town/Village's reporting entity was made by applying the criteria set forth by GASB, including legal standing, fiscal dependency and financial accountability. Based upon the application of these criteria, the following component unit is included in the Town/Village's reporting entity because of its operational relationship with the Town/Village.

The Harrison Parking Authority ("Authority") was formed in 2004, for the purpose of constructing, operating and maintaining a parking structure in the Town/Village. The Authority is a public benefit corporation organized under the Laws of the State of New York. Members of the Authority are appointed by the Mayor for a specified term. These members are also members of the Town/Village Board. While the Town/Village will provide the accounting services, Authority members have complete responsibility of the Authority and accountability for fiscal matters. Presently, the Town/Village is not liable for Authority debt. All operating revenues in excess of the Authority's cost of operations are retained by the Authority. Since the Town/Village does not guarantee the Authorities debt and the Authority does not provide services entirely or almost entirely to the Town/Village, the financial statements of the Authority have been reflected as a discretely presented component unit.

Complete financial statements can be obtained from its administrative office located at the Town/Village of Harrison, New York, 1 Heineman Place, Harrison, New York 10528.

Notes to Financial Statements (Continued) December 31, 2018

Note 1 - Summary of Significant Accounting Policies (Continued)

B. Government-Wide Financial Statements

The government-wide financial statements (i.e. the Statement of Net Position and the Statement of Activities) report information on all non-fiduciary activities of the Town/Village as a whole. For the most part, the effect of interfund activity has been removed from these statements, except for interfund services provided and used. The primary government is reported separately from the legally separate component unit.

The Statement of Net Position presents the financial position of the Town/Village at the end of its fiscal year. The Statement of Activities demonstrates the degree to which direct expenses of a given function or segments are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use or directly benefit from goods or services, or privileges provided by a given function or segment, (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment and (3) interest earned on grants that is required to be used to support a particular program. Taxes and other items not identified as program revenues are reported as general revenues. The Town/Village does not allocate indirect expenses to functions in the Statement of Activities.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operation. The principal operating revenue of the Internal Service Fund is charges to customers for services. Operating expenses include the cost of administrative expenses and benefit costs. All revenues and expenses not meeting the definition are reported as non-operating revenues and expenses.

C. Fund Financial Statements

The accounts of the Town/Village are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts, which comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund balances/net position, revenues and expenditures/expenses. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The Town/Village maintains the minimum number of funds consistent with legal and managerial requirements. The focus of governmental fund financial statements is on major funds as that term is defined in professional pronouncements. Each major fund is to be presented in a separate column, with non-major funds, if any, aggregated and presented in a single column. Fiduciary and Proprietary funds are reported by type. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide statements' governmental activities column, a reconciliation is presented on the pages following, which briefly explain the adjustments necessary to transform the fund based financial statements into the governmental activities column of the government-wide presentation. The Town/Village's resources are reflected in the fund financial statements in three broad fund categories, in accordance with generally accepted accounting principles as follows:

Notes to Financial Statements (Continued) December 31, 2018

Note 1 - Summary of Significant Accounting Policies (Continued)

Fund Categories

a. <u>Governmental Funds</u> - Governmental Funds are those through which most general government functions are financed. The acquisition, use and balances of expendable financial resources and the related liabilities are accounted for through governmental funds. The following are the Town/Village's major governmental funds.

General Fund - The General Fund constitutes the primary operating fund of the Town/Village and is used to account for and report all financial resources not accounted for and reported in another fund.

Debt Service Fund - The Debt Service Fund is provided to account for and report financial resources that are restricted, committed or assigned to expenditures for principal and interest and for financial resources that are being accumulated for principal and interest maturing in future years.

Capital Projects Fund - The Capital Projects Fund is used to account for and report financial resources that are restricted, committed or assigned for capital outlays, including the acquisition or construction of major capital facilities.

Special Revenue Funds - Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted, committed or assigned to expenditures for specified purposes other than debt service or capital projects. The major special revenue fund of the Town/Village is as follows:

Special Districts Fund - The Special Districts Fund is provided to account for the operation and maintenance of the Town/Village's water, sewer and fire protection districts. The major revenues of this fund are real property taxes and departmental income.

The Town/Village also reports the following non-major governmental funds:

Special Revenue Funds:

Highway Fund - The Highway Fund is used to account for road and bridge maintenance and improvements as defined in the Highway Law of the State of New York.

Public Library Fund - The Public Library Fund is used to account for the activities of the Town/Village's Public Library.

Special Purpose Fund - The Special Purpose Fund is used to account for assets held by the Town/Village in accordance with the terms of a trust agreement.

Notes to Financial Statements (Continued) December 31, 2018

Note 1 - Summary of Significant Accounting Policies (Continued)

- b. <u>Proprietary Fund</u> Proprietary funds include internal service funds. Internal service funds account for operations that provide services to other departments or agencies of the government, or to other governments, on a cost reimbursement basis. The Town/Village has established its Health Benefits Fund as an internal service fund.
- c. <u>Fiduciary Funds</u> (Not Included in Government-Wide Financial Statements) The Fiduciary Funds are used to account for assets held by the Town/Village in an agency capacity on behalf of others. The Agency Fund is primarily utilized to account for various deposits that are payable to other jurisdictions or individuals.

D. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources (current assets less current liabilities) or economic resources (all assets and liabilities). The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the *economic resources* measurement focus and the accrual basis of accounting, as are the proprietary funds. The Agency Fund has no measurement focus but utilizes the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources* measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Property taxes are considered to be available if collected within sixty days of the fiscal year end. If expenditures are the prime factor for determining eligibility, revenues from Federal and State grants are recognized as revenues when the expenditure is made. A ninety day availability period is generally used for revenue recognition for most other governmental fund revenues. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, net pension liability, total pension liability, certain claims and other post employment benefit obligations are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Component Unit

The component unit is presented on the basis of accounting that most accurately reflects its activities. The component unit is accounted for on the economic resources measurement focus. This measurement focus emphasizes the determination of net income. With this measurement focus, all assets and liabilities (whether current or non-current) associated with the operation of this fund are included on the balance sheet. Operating statements present increases (revenues) and

Notes to Financial Statements (Continued) December 31, 2018

Note 1 - Summary of Significant Accounting Policies (Continued)

decreases (expenses) in total net position. The component unit is accounted for on the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded at the time liabilities are incurred.

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources and Net Position or Fund Balances

Cash and Equivalents, Investments and Risk Disclosure

Cash and Equivalents - Cash and equivalents consist of funds deposited in demand deposit accounts, time deposit accounts and short-term investments with original maturities of less than three months from the date of acquisition.

The Town/Village's deposits and investment policies are governed by State statutes. The Town/Village has adopted its own written investment policy which provides for the deposit of funds in FDIC insured commercial banks or trust companies located within the State. The Town/Village is authorized to use demand deposit accounts, time deposit accounts and certificates of deposit.

Collateral is required for demand deposit accounts, time deposit accounts and certificates of deposit at 100% of all deposits not covered by Federal deposit insurance. The Town/Village has entered into custodial agreements with the various banks which hold their deposits. These agreements authorize the obligations that may be pledged as collateral. Such obligations include, among other instruments, obligations of the United States and its agencies and obligations of the State and its municipal and school district subdivisions.

Investments (except Length of Service Awards Program investments, which are discussed below) - Permissible investments include obligations of the U.S. Treasury, U.S. Agencies, repurchase agreements and obligations of New York State or its political subdivisions.

The Town/Village follows the provisions of GASB Statement No. 72, "Fair Value Measurements and Application", which defines fair value and establishes a fair value hierarchy organized into three levels based upon input assumptions used in pricing assets. Level 1 inputs have the highest reliability and are related to assets with unadjusted quoted prices in active markets. Level 2 inputs relate to assets with other than quoted prices in active markets which may include quoted prices for similar assets or liabilities or other inputs which can be corroborated by observable market data. Level 3 inputs are unobservable inputs and are used to the extent that observable inputs do not exist.

Length of Service Awards Program Investments

Fire Service Awards Program –The program policy allows investments in the following: (1) fixed income mutual funds; (2) international equities; (3) United States government obligations; and (4) mixed assets. These investments are measured using level 1 inputs.

Notes to Financial Statements (Continued) December 31, 2018

Note 1 - Summary of Significant Accounting Policies (Continued)

Risk Disclosure

Interest Rate Risk - Interest rate risk is the risk that the government will incur losses in fair value caused by changing interest rates. The Town/Village does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from changing interest rates. Generally, the Town/Village does not invest in any long-term investment obligations.

Custodial Credit Risk - Custodial credit risk is the risk that in the event of a bank failure, the Town/Village's deposits may not be returned to it. GASB Statement No. 40 directs that deposits be disclosed as exposed to custodial credit risk if they are not covered by depository insurance and the deposits are either uncollateralized, collateralized by securities held by the pledging financial institution or collateralized by securities held by the pledging financial institution's trust department but not in the Town/Village's name. The Town/Village's aggregate bank balances that were not covered by depository insurance were not exposed to custodial credit risk at December 31, 2018.

Credit Risk - Credit risk is the risk that an issuer or other counterparty will not fulfill its specific obligation even without the entity's complete failure. The Town/Village does not have a formal credit risk policy other than restrictions to obligations allowable under General Municipal Law of the State of New York.

Concentration of Credit Risk - Concentration of credit risk is the risk attributed to the magnitude of a government's investments in a single issuer. The Town/Village's investment policy limits the amount on deposit at each of its banking institutions.

Taxes Receivable - Real property taxes attach as an enforceable lien on real property and are levied on January 1st. The Town/Village collects town/village, highway, special districts, county and school district taxes. Town/Village taxes for the period January 1st to December 31st are levied on January 1st and are due on February 1st, with the first half payable without penalty until February 28th/29th and the second half payable without penalty until June 30th. County of Westchester ("County") taxes are due April 1st and are payable without penalty to April 30th. School district taxes for the period July 1st to June 30th are levied on July 1st and are due September 1st, with the first half payable without penalty until September 30th and the second half payable without penalty until January 31st. The Town/Village guarantees the full payment of the County and school district warrants and assumes the responsibility for uncollected taxes. The Town/Village also has the responsibility for conducting in-rem foreclosure proceedings.

The Town/Village functions in both a fiduciary and guarantor relationship with the County and the school districts located within the Town/Village with respect to the collection and payment of real property taxes levied by such jurisdictions. The County Charter provides for the Town/Village to collect County and school districts taxes and remit them as collected to the respective municipality. However, the Town/Village must remit to the County sixty percent of the amount levied by May 25th and the balance of forty percent on October 15th. With respect to school district taxes, the Charter provides that the Town/Village satisfy the warrant of the school district by April 5th. Thus the

Notes to Financial Statements (Continued)
December 31, 2018

Note 1 - Summary of Significant Accounting Policies (Continued)

Town's/Village's fiduciary responsibility is from the date of the levy until the due date of the respective tax warrant at which time the Town/Village must satisfy its obligation to the municipalities regardless of the amounts collected. The County tax warrant is due in October and uncollected County taxes have been accounted for in a manner similar to Town/Village taxes. The collection of school district taxes is deemed a financing transaction until the warrants are satisfied.

Deposit - The Town/Village made a deposit of \$82,000 for the purchase of property, in the Capital Projects Fund. These funds were placed in escrow in the name of the Town/Village.

Other Receivables - Other receivables include amounts due from other governments and individuals for services provided by the Town/Village. Receivables are recorded and revenues recognized as earned or as specific program expenditures/expenses are incurred. Allowances are recorded when appropriate.

Due From Component Unit - the due from component unit represents amounts advanced to the Authority in the form of a note plus accrued interest. The note is due on demand.

Due From/To Other Funds - During the course of its operations, the Town/Village has numerous transactions between funds to finance operations, provide services and construct assets. To the extent that certain transactions between funds had not been paid or received as of December 31, 2018, balances of interfund amounts receivable or payable have been recorded in the fund financial statements.

Prepaid Expenses/Expenditures - Certain payments to vendors reflect costs applicable to future accounting periods, and are recorded as prepaid items using the consumption method in both the government-wide and fund financial statements. Prepaid expenses/expenditures consist of costs which have been satisfied prior to the end of the fiscal year, but represent items which have been provided for in the subsequent year's budget and/or will benefit such periods. Reported amounts in governmental funds are equally offset by nonspendable fund balance, in the fund financial statements, which indicates that these amounts do not constitute "available spendable resources" even though they are a component of current assets.

Inventories - There are no inventory values presented in the balance sheets of the respective funds of the Town/Village. Purchases of inventoriable items at various locations are recorded as expenses/expenditures at the time of purchase and year-end balances at these locations are not material.

Capital Assets - Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items) are reported in the applicable governmental activities column in the government-wide financial statements. Capital assets are defined by the Town/Village as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation.

In the case of the initial capitalization of general infrastructure assets (i.e., those reported by governmental activities), the Town/Village chose to include all such items regardless of their acquisition date or amount. The Town/Village was able to estimate the historical cost for the initial

Notes to Financial Statements (Continued) December 31, 2018

Note 1 - Summary of Significant Accounting Policies (Continued)

reporting of these assets through backtrending (i.e., estimating the current replacement cost of the infrastructure to be capitalized and using an appropriate price-level index to deflate the cost to the acquisition year or estimated acquisition year).

Major outlays for capital assets and improvements are capitalized as projects are constructed. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives is not capitalized.

Land and construction-in-progress are not depreciated. Property, plant, equipment and infrastructure of the Town/Village are depreciated using the straight line method over the following estimated useful lives.

Class	Life in Years
Class	<u> </u>
Buildings and improvements	20-50
Infrastructure	15-50
Machinery and equipment	5-20
Vehicles	5-8

The costs associated with the acquisition or construction of capital assets are shown as capital outlay expenditures on the governmental fund financial statements. Capital assets are not shown on the governmental fund balance sheet.

Unearned Revenues - Unearned revenues arise when assets are recognized before revenue recognition criteria have been satisfied. In government-wide financial statements, unearned revenues consist of amounts received in advance and/or revenue from grants received before the eligibility requirements have been met.

Unearned revenues in the fund financial statements are those where asset recognition criteria have been met, but for which revenue recognition criteria have not been met. The Town/Village has reported unearned revenues of \$86,575 for fees received in advance in the General Fund and \$1,395,340 for amounts not available in the current year in the Special Districts Fund. Such amounts have been deemed to be measurable but not "available" pursuant to generally accepted accounting principles.

Deferred Outflows/Inflows of Resources - In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net position that apples to a future period and so will not be recognized as an inflow of resources (revenue) until that time.

The Town/Village has reported deferred outflows of resources of \$1,086,736 for a deferred loss on refunding bonds in the government-wide Statement of Net Position. This amount results from the

Notes to Financial Statements (Continued)
December 31, 2018

Note 1 - Summary of Significant Accounting Policies (Continued)

difference in the carrying value of the refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

The Town/Village has reported deferred inflows of resources of \$1,962,496 for real property taxes not expected to be collected in the first sixty days of the subsequent year in the General Fund. This amount is deferred and recognized as an inflow of resources in the period that the amount becomes available.

The Town/Village also reports deferred outflows/inflows of resources in relation to its pension obligations as follows:

	_01	Deferred Outflows f Resources	_0	Deferred Inflows of Resources		
New York State and Local Employees' Retirement System New York State and Local Police and Fire Retirement System Length of Service Awards Program Other post employment benefit obligations Deferred amounts on refunding bonds	\$	5,821,515 6,950,476 220,245 1,020,012 1,086,736	\$	5,177,431 5,494,639 138,697 25,985,418		
	\$	15,098,984	\$	36,796,185		

These amount are detailed in the discussion of the Town/Village's pension plans in Note 3G.

Long-Term Liabilities - In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the Statement of Net Position. Bond premiums and discounts are deferred and amortized over the life of bonds. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expended as incurred.

In the fund financial statements, governmental funds recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as Capital Projects or Debt Service funds expenditures.

Compensated Absences - The various collective bargaining agreements provide for the payment of accumulated vacation and sick leave upon separation from service. The liability for such accumulated leave is reflected in the government-wide financial statements as current and long-term liabilities. A liability for these amounts is reported in the governmental funds only if the liability has matured through employee resignation or retirement. The liability for compensated absences includes salary related payments, where applicable.

Net Pension Liability - The net pension liability represents the Town/Village's proportionate share of the net pension liability of the New York State and Local Employees' Retirement System and the New York State and Local Police and Fire Retirement System. The financial reporting of these amounts are presented in accordance with the provisions of GASB Statement No. 68,

Notes to Financial Statements (Continued)
December 31, 2018

Note 1 - Summary of Significant Accounting Policies (Continued)

"Accounting and Financial Reporting for Pensions" and GASB Statement No. 71, "Pension Transition for Contributions Made Subsequent to the Measurement Date."

Total Pension Liability - Length of Service Award Programs - The total pension liability for the Fire Service Awards Program is presented in accordance with the provisions of GASB Statement No. 73, "Accounting and Financial Reporting for Pensions and Related Assets That Are Not Within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68".

Net Position - Net position represent the difference between assets, deferred outflows of resources, liabilities and deferred inflows of resources. Net position is reported as restricted when there are limitations imposed on its use either through the enabling legislation adopted by the Town/Village or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. Net position on the Statement of Net Position includes net investment in capital assets, restricted for law enforcement, debt service, trusts and parklands. The balance is classified as unrestricted.

Fund Balances - Generally, fund balance represents the difference between current assets and deferred outflows of resources and current liabilities and deferred inflows of resources. In the fund financial statements, governmental funds report fund classifications that comprise a hierarchy based primarily on the extent to which the Town/Village is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Under this standard the fund balance classifications are as follows:

Nonspendable fund balance includes amounts that cannot be spent because they are either not in spendable form (inventories, prepaid amounts, long-term receivables, advances) or they are legally or contractually required to be maintained intact (the corpus of a permanent fund).

Restricted fund balance is reported when constraints placed on the use of the resources are imposed by grantors, contributors, laws or regulations of other governments or imposed by law through enabling legislation. Enabling legislation includes a legally enforceable requirement that these resources be used only for the specific purposes as provided in the legislation. This fund balance classification is used to report funds that are restricted for debt service obligations and for other items contained in the General Municipal Law of the State of New York.

Committed fund balance is reported for amounts that can only be used for specific purposes pursuant to formal action of the entity's highest level of decision making authority. The Town/Village Board is the highest level of decision making authority for the Town/Village that can, by the adoption of a resolution prior to the end of the fiscal year, commit fund balance. Once adopted, these funds may only be used for the purpose specified unless the Town/Village removes or changes the purpose by taking the same action that was used to establish the commitment. This classification includes certain amounts established and approved by the Town/Village Board.

Notes to Financial Statements (Continued) December 31, 2018

Note 1 - Summary of Significant Accounting Policies (Continued)

Assigned fund balance, in the General Fund, represents amounts constrained either by policies of the Town/Village Board for amounts assigned for balancing the subsequent year's budget or the Town/Village Comptroller/Treasurer for amounts assigned for encumbrances. Unlike commitments, assignments generally only exist temporarily, in that additional action does not normally have to be taken for the removal of an assignment. An assignment cannot result in a deficit in the unassigned fund balance in the General Fund. Assigned fund balance in all funds except the General Fund includes all remaining amounts, except for negative balances, that are not classified as nonspendable and are neither restricted nor committed.

Unassigned fund balance, in the General Fund, represents amounts not classified as nonspendable, restricted, committed or assigned. The General Fund is the only fund that would report a positive amount in unassigned fund balance. For all governmental funds other than the General Fund, unassigned fund balance would necessarily be negative, since the fund's liabilities and deferred inflows of resources, together with amounts already classified as nonspendable, restricted and committed would exceed the fund's assets and deferred outflows of resources.

In order to calculate the amounts to report as restricted and unrestricted fund balance in the governmental fund financial statements, a flow assumption must be made about the order in which the resources are considered applied. When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the Town/Village's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the Town/Village's policy to use fund balance in the following order: committed, assigned, and unassigned.

F. Encumbrances

In governmental funds, encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve applicable appropriations, is generally employed as an extension of formal budgetary integration in the General, Special Districts, Highway and Public Library funds. Encumbrances outstanding at year-end are generally reported as assigned fund balance since they do not constitute expenditures or liabilities.

G. Use of Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities and deferred inflows of resources and disclosures of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

H. Subsequent Events Evaluation by Management

Management has evaluated subsequent events for disclosure and/or recognition in the financial statements through the date that the financial statements were available to be issued, which date is June 21, 2019.

Notes to Financial Statements (Continued) December 31, 2018

Note 2 - Stewardship, Compliance and Accountability

A. Budgetary Data

The Town/Village generally follows the procedures enumerated below in establishing the budgetary data reflected in the financial statements:

- a) Prior to October 20th, the head of each administrative unit shall submit to the budget advisory committee an estimate of revenues and expenditures for such administrative unit for the ensuing year.
- b) The budget advisory committee, upon completion of the review of the estimates, shall prepare a tentative budget and file such budget in the office of the Town Clerk on or before October 30th.
- c) On or before November 10th, the Town Clerk shall present the tentative budget to the Town/Village Board.
- d) The Town/Village Board shall review the tentative budget and may make such changes, alterations and revisions as it shall consider advisable and which are consistent with law. Upon completion of such review, the tentative budget and any modifications as approved by the Town/Village Board shall become the preliminary budget.
- e) On or before December 10th, the Town/Village Board shall hold a public hearing on the preliminary budget.
- f) After the public hearing, the Town/Village Board may further change, alter and revise the preliminary budget subject to provisions of the law.
- g) The preliminary budget as submitted or amended shall be adopted by resolution no later than December 20th.
- h) Formal budgetary integration is employed during the year as a management control device for General, Highway, Special Districts, Public Library and Debt Service funds.
- i) Budgets for General, Highway, Special Districts, Public Library and Debt Service funds are legally adopted annually on a basis consistent with generally accepted accounting principles. The Capital Projects Fund is budgeted on a project basis. Annual budgets are not adopted for the Special Purpose and Proprietary funds.
- j) The Town/Village Board has established legal control of the budget at the function level of expenditures. Transfers between appropriation accounts, at the function level, require approval by the Town/Village Board. Any modification to appropriations resulting from an increase in revenue estimates or supplemental reserve appropriations also requires a majority vote by the Board.
- k) Appropriations in General, Highway, Special Districts, Public Library and Debt Service funds lapse at the end of the fiscal year, except that outstanding encumbrances are reappropriated in the succeeding year, pursuant to the Uniform System of Accounts promulgated by the Office of the State Comptroller.

Budgeted amounts are as originally adopted, or as amended by the Town/Village Board.

Notes to Financial Statements (Continued)
December 31, 2018

Note 2 - Stewardship, Compliance and Accountability (Continued)

B. Property Tax Limitation

The Village component of the Town/Village is permitted by the Constitution of the State of New York to levy taxes up to 2% of the five year average full valuation of taxable real estate located within the Village, exclusive of the amount raised for the payment of interest on and redemption of long-term debt. In accordance with this definition, the maximum amount of the levy for 2018 inclusive of exclusions, was \$161,573,486 which exceeded the actual levy by \$151,292,461.

The Town is not limited as to the maximum amount of real property taxes which may be raised. However, on June 24, 2011, the Governor signed Chapter 97 of the Laws of 2011 ("Tax Levy Limitation Law"). This applies to all local governments.

The Tax Levy Limitation Law restricts the amount of real property taxes that may be levied by a Town/Village in a particular year. The original legislation that established the Tax levy Limitation Law was set to expire on June 16, 2016. Chapter 20 of the Laws of 2015 extends the Tax Levy Limitation Law through June 2020.

The following is a brief summary of certain relevant provisions of the Tax Levy Limitation Law. The summary is not complete and the full text of the Tax Levy Limitation Law should be read in order to understand the details and implementations thereof.

The Tax Levy Limitation Law imposes a limitation on increases in the real property tax levy, subject to certain exceptions. The Tax Levy Limitation Law permits the Town/Village to increase its overall real property tax levy over the tax levy of the prior year by no more than the "Allowable Levy Growth Factor," which is the lesser of one and two-one hundredths or the sum of one plus the Inflation Factor; provided, however that in no case shall the levy growth factor be less than one. The "Inflation Factor" is the quotient of: (i) the average of the National Consumer Price Indexes determined by the United States Department of Labor for the twelve-month period ending six months prior to the start of the coming fiscal year minus the average of the National Consumer Price Indexes determined by the United States Department of Labor for the twelvemonth period ending six months prior to the start of the prior fiscal year, divided by (ii) the average of the National Consumer Price Indexes determined by the United States with the result expressed as a decimal to four places. The Town/Village is required to calculate its tax levy limit for the upcoming year in accordance with the provision above and provide all relevant information to the New York State Comptroller prior to adopting its budget. The Tax Levy Limitation Law sets forth certain exclusions to the real property tax levy limitation of the Town/Village, including exclusions for certain portions of the expenditures for retirement system contributions and tort judgments payable by the Town/Village. The Town/Village Board may adopt a budget that exceeds the tax levy limit for the coming fiscal year, only if the Town/Village Board first enacts, by a vote of at least sixty percent of the total voting power of the Town/Village Board, a local law to override such limit for such coming fiscal year.

C. Fund Deficits

The Special Districts Fund - Fire Protection District No. 5 reflects a deficit of \$1,418 as of December 31, 2018. The Town/Village will address this deficit in the ensuing year.

Notes to Financial Statements (Continued) December 31, 2018

Note 2 - Stewardship, Compliance and Accountability (Continued)

D. Cumulative Effect of Change in Accounting Principle

For the year ended December 31, 2018, the Town/Village implemented GASB Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions ("OPEB")". This statement addresses accounting and financial reporting for OPEB that is provided to the employees of state and local governments by establishing standards for recognizing and measuring liabilities, deferred outflows/inflows of resources and expenses/expenditures. This statement identifies the methods and assumptions that are required to be used to project benefit payments, discount projected benefit payments to their actuarial present value and attribute that present value to the periods of employee service. As a result of adopting these standards, the government-wide financial statements reflect a cumulative effect for the change in accounting principle of \$(146,957,946).

E. Excess of Actual Expenditures Over Budget

The following fund exceeded their budgetary authorization by the amounts indicated:

General Fund – Village - General Government Support – Judgment and claims	\$ 2,213
Debt Service Fund:	
Principal – Energy performance contract	26,307
Interest – Energy performance contract	4,024

Note 3 - Detailed Notes on All Funds

A. Taxes Receivable

Taxes receivable at December 31, 2018 consisted of the following:

Town/Village taxes	\$ 461,167
County taxes	252,602
School District taxes	42,769,599
Tax liens	 1,601,816

\$ 45.085.184

School district taxes are offset by liabilities to the school district which will be paid no later than April 5, 2019. Taxes receivable in the fund financial statements are also partially offset by deferred tax revenues of \$1,962,496, which represents an estimate of the taxes receivable which will not be collected within the first sixty days of the subsequent year.

B. Due From Component Unit

The due from component unit of \$553,629 as of December 31, 2018 represents amounts advanced in 2006, 2007, 2008 and 2017 to the Authority plus accrued interest. Interest is payable at 4%. The note is due on demand.

Notes to Financial Statements (Continued)

December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

C. Due From/To Other Funds,

The balances reflected as due from/to other funds at December 31, 2018 were as follows:

Fund	Due <u>From</u>				
General Special Districts	\$ 1,418 	\$	- 1,418		
	\$ 1,418	\$	1,418		

The outstanding balances between funds results mainly from the time lag between the dates that 1) interfund goods and services are provided or reimbursable expenditures occur, 2) transactions are recorded in the accounting system and 3) payments between funds are made.

D. Capital Assets

Changes in the Town/Village's capital assets are as follows:

	Balance			_	Balance
Class	January 1, 2018	Additions	Deletions	L	December 31, 2018
Capital Assets, not being depreciated Land Construction-in-progress	\$ 3,211,639 6,512,080	\$ - 2,361,455	\$ (3,031,543)	\$	3,211,639 5,841,992
Total Capital Assets, not being depreciated	\$ 9,723,719	\$ 2,361,455	\$ (3,031,543)	\$	9,053,631
Capital Assets, being depreciated Buildings and improvements Infrastructure Machinery and equipment Vehicles	\$ 45,082,510 114,869,131 6,377,859 18,407,190	\$ 362,429 11,921,621 97,898 2,203,998	\$ - (49,884) (1,003,329)	\$	45,444,939 126,790,752 6,425,873 19,607,859
Total Capital Assets, being depreciated	 184,736,690	 14,585,946	 (1,053,213)		198,269,423
Less Accumulated Depreciation for Buildings and improvements Infrastructure Machinery and equipment Vehicles	 12,838,577 70,373,623 4,657,092 11,853,951	 1,088,065 3,170,068 357,814 1,362,589	 - (49,884) (1,003,329)		13,926,642 73,543,691 4,965,022 12,213,211
Total Accumulated Depreciation	 99,723,243	 5,978,536	 (1,053,213)	*******	104,648,566
Total Capital Assets, being depreciated, net	\$ 85,013,447	\$ 8,607,410	\$ _	\$	93,620,857
Capital Assets, net	\$ 94,737,166	\$ 10,968,865	\$ (3,031,543)	\$	102,674,488

Notes to Financial Statements (Continued) December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

Depreciation expense was charged to the Town/Village's functions and programs as follows:

Governmental Activities	
General Government Support	\$ 577,511
Public Safety	764,700
Transportation	2,387,515
Culture and Recreation	595,243
Home and Community Services	 1,653,567
Total Depreciation Expense - Governmental Activities	\$ 5,978,536

E. Accrued Liabilities - Unpaid Claim Liabilities

The Internal Service Fund reflects health benefit claim liabilities. These liabilities are based upon estimates of the ultimate cost of claims (including future claim adjustment expenses) that have been reported, but not settled, and of claims that have been incurred but not reported. The length of time for which such costs must be estimated varies depending on the coverage involved. Because actual claim costs depend on such complex factors as inflation, changes in doctrines of legal liability and damage awards, the process used in computing claim liabilities does not necessarily result in an exact amount. Claims liabilities are recomputed periodically using a variety of actuarial and statistical techniques to produce current estimates that reflect recent settlements, claim frequency, and other economic and social factors. A provision for inflation in the calculation of estimated future claims costs is implicit in the calculation because reliance is placed both on actual historical data that reflects past inflation and other factors that are considered to be appropriate modifiers of past experience.

An analysis of the activity of unpaid claim liabilities in the Internal Service Fund is as follows:

 2018		2017
\$ 1,633,000	\$	1,398,000
13,096,331		14,961,274
 (13,010,331)		(14,726,274)
\$ 1,719,000	\$	1,633,000
	\$ 1,633,000 13,096,331 (13,010,331)	\$ 1,633,000 \$ 13,096,331 (13,010,331)

F. Short-Term Capital Borrowings

Loans Payable - New York State Environmental Facilities Corporation

The Town/Village, in 2018, received a loan from the New York State Environmental Facilities Corporation ("NYSEFC") in the amount of \$221,735, to finance improvements to its drinking and clean water systems. The interest free loan has a scheduled maturity of September 24, 2020. The amount of the Town/Village's principal payments will be calculated by the EFC Corporation using a factor of 12.00% per annum multiplied by the amount drawn on the Recipient Notes through the period ending one year prior to the date the principal payment is due from the recipient. The balance due at December 31, 2018 was \$221,735.

Notes to Financial Statements (Continued) December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

G. Long-Term Liabilities

The following table summarizes changes in the Town/Village's long-term indebtedness for the year ending December 31, 2018:

	Balance as Reported January 1, 2018	Cumulative Effect of Change in Accounting Principle*	Balance as Restated January 1, 2018	New Issues/ Additions	Maturities and/or Payments	Balance December 31, 2018	Due Within One Year
Bonds Payable - Capital Construction Bonds Payable - Judgments and claims Plus - Unamortized premium on bonds	\$ 65,579,426 3,735,874 2,942,036	\$ - - -	\$ 65,579,426 3,735,874 2,942,036	\$ 18,623,600 - 758,999	\$ 6,096,040 378,260 302,213	\$ 78,106,986 3,357,614 3,398,822	\$ 6,158,467 442,533
	72,257,336		72,257,336	19,382,599	6,776,513	84,863,422	6,601,000
Other Non-Current Liabilities Energy performance contract debt Compensated absences Total Pension Liability - Length	- 1,185,225	-	1,185,225	1,694,781 35,229	26,307 119,000	1,668,474 1,101,454	159,167 110,000
of service award program Net pension liability Claims payable	1,671,286 10,542,767 1,876,298	- - -	1,671,286 10,542,767 1,876,298	344,150 - 2,361,286	6,273,517 2,536,644	2,015,436 4,269,250 1,700,940	- 170,000
Other post employment benefit obligations payable	129,295,137	146,957,946	276,253,083	17,082,274	39,092,002	254,243,355	
Total Other Non-Current Liabilities	144,570,713	146,957,946	291,528,659	21,517,720	48,047,470	264,998,909	439,167
Total Long-Term Liabilities	\$ 216,828,049	\$ 146,957,946	\$ 363,785,995	\$ 40,900,319	\$ 54,823,983	\$ 349,862,331	\$ 7,040,167

^{*}See Note 2D.

Liabilities for bonds are liquidated by the Debt Service Fund. Each fund's liability for energy performance contract debt, compensated absences, net pension liability, total pension liability length of service award program, claims and other post employment benefit obligations are liquidated by the respective fund.

Bonds Payable

Bonds payable at December 31, 2018 are comprised of the following individual issues:

Purpose	Year of Issue	Original Issue Amount	Final Maturity	Interest Rates	Amount utstanding at ecember 31, 2018
Refunding Bonds	2011	10,280,000	May, 2022	4.000 %	\$ 1,110,000
Public Improvements and					
Tax Certiorari	2011	10,696,070	March, 2025	3.000-4.000	6,140,000
Public Improvements	2012	3,804,700	March, 2032	2.250-3.000	2,915,000
Public Improvements	2012	9,970,135	December, 2032	2.000-2.500	7,450,000
Public Improvements and					
Tax Certiorari	2013	7,963,063	December, 2033	3.000-4.000	6,695,000
Refunding Bonds	2013	15,775,000	December, 2028	3.000-5.000	9,300,000
Public Improvements and					
Tax Certiorari	2014	4,757,880	December, 2027	2.000-2.375	3,695,000
Public Improvements	2015	7,344,015	September, 2035	2.000-3.000	6,750,000
Refunding Bonds	2017	5,610,000	June, 2027	5.000	4,795,000
Public Improvements and					
Tax Certiorari	2017	9,349,300	December, 2036	3.000	8,950,000
Public Improvements	2017	800,000	December, 2032	2.500-3.000	800,000
Public Improvements and					
Tax Certiorari	2017	4,346,000	December, 2031	4.000	4,241,000
Public Improvements	2018	18,623,600	November, 2044	3.500-5.000	18,623,600
					\$ 81,464,600

Notes to Financial Statements (Continued) December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

Interest expenditures of \$2,240,056 were recorded in the fund financial statements in the Debt Service Fund. Interest expense of \$2,096,107 was recorded in the government-wide financial statements for governmental activities.

Payments to Maturity

The annual requirements to amortize all bonded debt and energy performance contract debt outstanding as of December 31, 2018, including interest payments of \$25,284,344 are as follows:

						Ene	rgy				
Year Ending		В	onds			Performano		ontract	Total		
December 31,		Principal		Interest		Principal		Interest	 Principal		Interest
2019	\$	6,601,000	\$	2,772,705	\$	159,167	\$	22,819	\$ 6,760,167	\$	2,795,524
2020		7,178,600		2,570,244		161,458		20,528	7,340,058		2,590,772
2021		6,610,000		2,312,989		163,782		18,204	6,773,782		2,331,193
2022		5,210,000		2,092,295		166,139		15,846	5,376,139		2,108,141
2023		5,225,000		1,913,914		168,531		13,455	5,393,531		1,927,369
2024-2028		22,340,000		7,025,219		849,397		30,196	23,189,397		7,055,415
2029-2033		15,625,000		3,850,174		-		-	15,625,000		3,850,174
2034-2038		6,850,000		1,787,756		-		-	6,850,000		1,787,756
2039-2043		4,770,000		795,800		-		-	4,770,000		795,800
2044	_	1,055,000		42,200	_		_		 1,055,000		42,200
	\$	81,464,600	\$	25,163,296	\$	1,668,474	\$	121,048	\$ 83,133,074	\$	25,284,344

The above general obligation bonds and energy performance contract debt payable are direct obligations of the Town/Village for which its full faith and credit are pledged and are payable from taxes levied on all taxable real property within the Town/Village.

Energy Performance Contract Debt Payable

The Town/Village, in 2018, entered into a \$1,694,781 contractual agreement to install energy savings equipment and/or to upgrade existing facilities to enhance performance. The terms of the contract provide for repayment over ten years, with monthly installments of \$15,165 through October 2028. Payments include interest at 1.43%. The contract further provides that the savings in energy costs resulting from these upgrades will equal or exceed the lease payment terms. The balance due at December 31, 2018 was \$1,668,474. Interest expenditures/expense of \$4,024 were recorded in the fund financial statements in the Debt Service Fund and in the government-wide financial statements for governmental activities.

Compensated Absences

The Town/Village is obligated to pay accumulated sick leave to CSEA employees who retire from the Town/Village in good standing. Bargaining unit members shall be paid for accumulated sick days exceeding 165, to a maximum of 215. The Town/Village is also obligated to pay accrued vacation leave up to a maximum of 30 days to CSEA employees and 21 days for firefighters. Police Officers and Teamsters must take vacation in the year it is earned. It may not be accumulated, except at management's convenience. The value of the compensated absences has been reflected in the government-wide financial statements.

Notes to Financial Statements (Continued) December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

Defined Benefit - Fire Service Awards Program

The Town/Village's financial statements are for the year ended December 31, 2018. The information contained in this note is based on information for the Town of Harrison – West Harrison Fire Department Service Award Program for the program year ending on December 31, 2018, which is the most recent program year for which complete information is available. The Program is accounted for in the Town/Village's financial statements within the Fire Protection District #1 Fund.

Plan description

The Town/Village established a defined benefit Service Award Program (referred to as a "LOSAP" - Length Of Service Award Program - under Section 457(e)(11) of the Internal Revenue Code) effective January 1, 2004 for the active volunteer firefighter members of the West Harrison Fire Department. This is a single employer defined benefit plan. The Program was established pursuant to Article 11-A of the New York State General Municipal Law. The Program provides municipally-funded deferred compensation to volunteer firefighters to facilitate the recruitment and retention of active volunteer firefighters. The Town/Village is the Sponsor of the Program and the Program administrator.

An eligible Program Participant is defined to be an active volunteer firefighter who is at least 18 years of age and upon earning 50 or more points in a calendar year after 2000 under the provisions of the Program point system, is eligible to become a participant in the Program. Points are granted for the performance of certain activities in accordance with a system established by the Town/Village on the basis of a statutory list of activities and point values. A participant may also receive credit for five years of firefighting service rendered prior to the establishment of the Program. Participants are fully vested upon attainment of entitlement age, upon death or upon general disablement and after earning five years of service credit. A participant, upon attainment of entitlement age (the later of age 62 or the participant's age after earning 50 program points), shall be able to receive their service award, payable in the form of a ten-year certain and continuous monthly payment life annuity.

Benefits provided

The monthly benefits are \$30 for each year of service credit, up to a maximum of 40 years. The benefits and refunds of the plan are recognized when due and payable in accordance with the terms of the plan. The Program also provides disability and death benefits. All death and disability benefits are self-insured and are paid from the Program Trust Fund. Separate financial statements are not issued by the Program.

Notes to Financial Statements (Continued)
December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

Participants covered by the benefit terms.

At the December 31, 2018 measurement date, the following participants were covered by the benefit terms.

Inactive participants currently receiving benefits payments Inactive participants entitled to but not yet receiving benefits payments Active participants	17 8 44
Total	69

Contributions

New York State General Municipal Law §219(d) requires the Town/Village to contribute an actuarially determined contribution on an annual basis. The actuarially determined contribution shall be appropriated annually by the Town/Village.

Trust Assets. Although assets have been accumulated in an irrevocable trust such that the assets are dedicated to providing pensions to plan members in accordance with benefit terms, the trust assets are not legally protected from creditors of the Town/Village. As such, the trust assets do not meet the criteria in paragraph 4 of GASB Statement No. 73. The trust assets are recorded in the Fire Service Award Fund as investments and as a component of Restricted fund balance.

Measurement of Total Pension Liability

The total pension liability at the December 31, 2017 measurement date was determined using an actuarial valuation as of that date.

Actuarial Assumptions. The total pension liability in the December 31, 2017 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial Cost Method: Entry Age Normal

Inflation: 2.25%

Salary Scale: None assumed

Mortality rates were based on RP-2014 Male Mortality Table without projection for mortality improvement.

Discount Rate. The discount rate used to measure the total pension liability was 3.16%. This was the yield to maturity of the S&P Municipal Bond 20 Year High Grade Rate Index as of December 31, 2017. In describing this index, S&P Dow Jones Indices notes that the index consists of bonds in the S&P Municipal Bond Index with maturity of 20 years and with a rating of at least Aa2 by Moody's Investors Services, AA by Fitch or AA by Standard & Poor's Rating Services.

Notes to Financial Statements (Continued)
December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

Changes in the Total Pension Liability

Balance as of 12/31/17 measurement date Service cost	\$ 1,671,286 63,665
Interest	62,626
Changes in benefit terms	191,805
Changes in assumptions or other inputs	149,114
Differences between expected and actual experience	(29,244)
Benefit payments	(93,816)
Balance as of 12/31/18 measurement date	\$ 2,015,436

Sensitivity of the Total Pension Liability to changes in the discount rate. The following presents the total pension liability of the Town/Village as of the December 31, 2017 measurement date, calculated using the discount rate of 3.16 percent, as well as what the Town/Village's total pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (2.16 percent) or 1-percentage point higher (4.16 percent) than the current rate:

	1%	Current	1%
	Decrease	Assumption	Increase
	(2.16%)	(3.16%)	(4.16%)
Total Pension Liability	\$ 2,383,034	\$ 2,015,436	\$ 1,721,876

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended December 31, 2018, the Town/Village recognized pension expenditures of \$78,114 in the Fire Service Awards Fund. At December 31, 2018, the Town/Village reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	(Deferred Dutflows Resources	Deferred Inflows of Resources		
Differences between expected and actual experience Changes of assumptions or other inputs Benefit payments & administrative expenses	\$	12,331 136,583	\$	26,787 111,910	
subsequent to the measurement date		71,331		_	
	\$	220,245	\$	138,697	

\$71,331 reported as deferred outflows of resources related to pensions resulting from Town/Village transactions subsequent to the measurement date will be recognized as a reduction of the total pension liability in the year ended December 31, 2019.

Notes to Financial Statements (Continued) December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended December 31,	-	
2019 2020 2021	\$	(1,373) (1,373) (1,373)
2022		(1,373)
2023		(1,373)
Thereafter		17,082

Pension Plans

New York State and Local Retirement System

The Town/Village participates in the New York State and Local Employees' Retirement System ("ERS") and the New York State and Local Police and Fire Retirement System ("PFRS") which are collectively referred to as the New York State and Local Retirement System ("System"). These are cost-sharing, multiple-employer defined benefit pension plans. The System provides retirement benefits as well as death and disability benefits. The net position of the System is held in the New York State Common Retirement Fund ("Fund"), which was established to hold all net assets and record changes in plan net position. The Comptroller of the State of New York serves as the trustee of the Fund and is the administrative head of the System. The Comptroller is an elected official determined in a direct statewide election and serves a four year term. Obligations of employers and employees to contribute and benefits to employees are governed by the New York State Retirement and Social Security Law ("NYSRSSL"). Once a public employer elects to participate in the System, the election is irrevocable. The New York State Constitution provides that pension membership is a contractual relationship and plan benefits cannot be diminished or impaired. Benefits can be changed for future members only by enactment of a State statute. The Town/ Village also participates in the Public Employees' Group Life Insurance Plan, which provides death benefits in the form of life insurance. The System is included in the State's financial report as a pension trust fund. That report, including information with regard to benefits provided may be found at www.osc.state.ny.us/retire/publications/index.php or obtained by writing to the New York State and Local Retirement System, 110 State Street, Albany, NY 12244.

The System is noncontributory except for employees who joined after July 27, 1976, who contribute 3% of their salary for the first ten years of membership, and employees who joined on or after January 1, 2010, who generally contribute between 3% and 6% of their salary for their entire length of service. Under the authority of the NYSRSSL, the Comptroller annually certifies the actuarially determined rates expressly used in computing the employers' contributions based on salaries paid during the System's fiscal year ending March 31. The employer contribution rates for the plan's year ending in 2018 are as follows:

Notes to Financial Statements (Continued)
December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

	Tier/Plan/Option_	Rate
ERS-Town	3 A14 4 A15 5 A15 6 A15	15.7% 15.7 12.9 9.2
ERS-Village	4 A15 6 A15	15.7% 9.2
PFRS-Police	2 384D 5 384D 6 375I 6 384D	24.0% 19.4 8.5 14.4
PFRS-Fire	2 384 2 384D	20.1% 24.0

At December 31, 2018, the Town/Village reported its proportionate share of the net pension liability for ERS and PFRS:

		ERS	 PFRS
Measurement date	Ma	arch 31, 2018	March 31, 2018
Net pension liability Town/Village's proportion of the	\$	1,586,380	\$ 2,682,870
net pension liability		0.0491528%	0.2654318%
Change in proportion since the prior measurement date		(0.0014950%)	(0.0136211%)

The net pension liability was measured as of March 31, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The Town/Village's proportion of the net pension liability was based on a computation of the actuarially determined indexed present value of future compensation by employer relative to the total of all participating members.

For the year ended December 31, 2018, the Town/Village recognized pension expense in the government-wide financial statements of \$1,967,129 for ERS and \$2,464,009 for PFRS. Pension expenditures of \$2,017,506 for ERS and \$2,296,632 for PFRS were recorded in the fund financial statements and were charged to the following funds:

Notes to Financial Statements (Continued)
December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

Fund	<u>ERS</u>	PFRS
General - Town General - Village	\$ 1,195,419 335,254	\$ 1,829,514
Special Districts Non-Major Governmental	37,920	467,118
Highway	307,471	_
Public Library	141,442	-
	\$ 2,017,506	\$ 2,296,632

At December 31, 2018, the Town/Village reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	ERS		PFRS		
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources	
Differences between expected and actual experience Changes in assumptions Net difference between projected and actual	\$ 565,810 1,051,901	\$ 467,565 -	\$ 1,104,243 2,032,760	\$ 712,900 -	
earnings on pension plan investments Changes in proportion and differences between Town/Village contributions and proportionate	2,304,091	4,548,045	2,171,469	4,373,221	
share of contributions Town/Village contributions subsequent to the	306,822	161,821	11,936	408,518	
measurement date	1,592,891		1,630,068		
	\$ 5,821,515	\$ 5,177,431	\$ 6,950,476	\$ 5,494,639	

The \$1,592,891 and \$1,630,068 reported as deferred outflows of resources related to ERS and PFRS, respectively, resulting from the Town/Village's accrued contributions subsequent to the measurement date, will be recognized as a reduction of the net pension liability in the plan year ended March 31, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to ERS and PFRS will be recognized in pension expense as follows:

Year Ended March 31,	 ERS	 PFRS
2019	\$ 388,869	\$ 450,526
2020	295,325	389,202
2021	(1,118,484)	(637,959)
2022	(514,517)	(451,882)
2023		75,882

Notes to Financial Statements (Continued)
December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

The total pension liability for the ERS and PFRS measurement date was determined by using an actuarial valuation date as noted below, with update procedures used to roll forward the total pension liabilities to that measurement date. Significant actuarial assumptions used in the valuation were as follows:

	ERS	PFRS
Measurement date Actuarial valuation date	March 31, 2018 April 1, 2017	March 31, 2018 April 1, 2017
Investment rate of return Salary scale Inflation rate Cost of living adjustments'	7.0% * 3.8% 2.5% 1.3%	7.0% * 4.50% 2.5% 1.3%

^{*}Compounded annually, net of pension plan investment expenses, including inflation.

Annuitant mortality rates are based on the System's experience with adjustments for mortality improvements based on Society of Actuaries Scale MP-2014.

The actuarial assumptions used in the valuation are based on the results of an actuarial experience study for the period April 1, 2010 - March 31, 2015.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best estimate ranges of expected future real rates of return (expected return, net of investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized below.

Asset Type	Target Allocation	Long-Term Expected Real Rate of Return
Domestic Equity International Equity Private Equity Real Estate Absolute Return Strategies Opportunistic Portfolio Real Assets Bonds and Mortgages Cash Inflation Indexed Bonds	36 % 14 10 10 2 3 3 17 1	4.55 % 6.35 7.75 5.80 4.00 5.89 5.54 1.31 (0.25) 1.50

The real rate of return is net of the long-term inflation assumption of 2.5%.

Notes to Financial Statements (Continued)
December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

The discount rate used to calculate the total pension liability was 7.0%. The projection of cash flows used to determine the discount rate assumes that contributions from plan members will be made at the current contribution rates and that contributions from employers will be made at statutorily required rates, actuarially determined. Based upon those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The following presents the Town/Village's proportionate share of the net pension liability calculated using the discount rate of 7.0%, as well as what the Town/Village's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is 1 percentage point lower (6.0%) or 1 percentage point higher (8.0%) than the current rate:

	1% Decrease (6.0%)	Current Assumption (7.0%)	1% Increase (8.0%)
Town/Village's proportionate share of the ERS net pension liability (asset)	\$ 12,002,976	\$ 1,586,380	\$ (7,225,645)
Town/Village's proportionate share of the PFRS net pension liability (asset)	\$ 13,141,426	\$ 2,682,870	\$ (6,089,404)

The components of the collective net pension liability as of the March 31, 2018 measurement date were as follows:

	ERS			PFRS	Total		
Total pension liability Fiduciary net position	\$	183,400,590,000 180,173,145,000	\$	32,914,423,000 31,903,666,000	\$	216,315,013,000 212,076,811,000	
Employers' net pension liability	<u>\$</u>	3,227,445,000	\$	1,010,757,000	\$	4,238,202,000	
Fiduciary net position as a percentage of total pension liability		98.24%		96.93%		98.04%	

Employer contributions to ERS and PFRS are paid annually and cover the period through the end of the System's fiscal year, which is March 31st. Retirement contributions as of December 31, 2018 represent the employer contribution for the period of April 1, 2018 through December 31, 2018 based on prior year ERS and PFRS wages multiplied by the employers' contribution rate, by tier. Retirement contributions to ERS and PFRS for the nine months ended December 31, 2018 were \$1,592,891 and \$1,630,068 respectively.

Notes to Financial Statements (Continued) December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

Voluntary Defined Contribution Plan

The Town/Village can offer a defined contribution plan to all non-union employees hired on or after July 1, 2013 and earning at the annual full-time salary rate of \$75,000 or more. The employee contribution is between 3% and 6% depending on salary and the Town/Village will contribute 8%. Employer contributions vest after 366 days of service. No current employees participated in this program.

Claims Payable

The government-wide financial statements reflect general and workers' compensation liabilities, which are based upon estimates of the ultimate cost of claims (including future claim adjustment expenses) that have been reported, but not settled, and of claims that have been incurred but not reported. The length of time for which such costs must be estimated varies depending on the coverage involved. Because actual claim costs depend on such complex factors as inflation, changes in doctrines of legal liability and damage awards, the process used in computing claim liabilities does not necessarily result in an exact amount. Claims liabilities are recomputed periodically using a variety of actuarial and statistical techniques to produce current estimates that reflect recent settlements, claim frequency and other economic and social factors. A provision for inflation in the calculation of estimated future claims costs is implicit in the calculation because reliance is placed both on actual historical data that reflects past inflation and other factors that are considered to be appropriate modifiers of past experience.

An analysis of the activity of unpaid claim liabilities is as follows:

	Year Ended December 31,							
		2018	2017					
Balance - Beginning of Year Provision for Claims and Claims Adjustment Expenses Claims and Claims Adjustment Expenses Paid	\$	1,876,298 2,361,286 (2,536,644)	\$	2,268,139 2,256,430 (2,648,271)				
Balance - End of Year	\$	1,700,940	\$	1,876,298				
Due Within One Year	\$_	170,000	\$	188,000				

Other Post Employment Benefit Obligations ("OPEB")

In addition to providing pension benefits, the Town/Village provides certain health care benefits for retired employees through a single employer defined benefit OPEB plan. The various collective bargaining agreements stipulate the employees covered and the percentage of contribution. Contributions by the Town/Village may vary according to length of service. The cost of providing post employment health care benefits is shared between the Town/Village and the retired employee as noted below. Substantially all of the Town/Village's employees may become eligible for those benefits if they reach normal retirement age while working for the Town/Village. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other than Pensions", so the

1 ... 41 ... 41 ...

Notes to Financial Statements (Continued)
December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

net OPEB liability is equal to the total OPEB liability. Separate financial statements are not issued for the plan.

At December 31, 2018, the following employees were covered by the benefit terms:

Inactive employees currently receiving benefit payments	300
Active employees	241_
	541

The Town/Villages' total OPEB liability of \$254,243,355 was measured as of December 31, 2018, and was determined by an actuarial valuation as of January 1, 2018.

The total OPEB liability in the January 1, 2018 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

0.050/

Inflation	2.25%
Salary increase	2.75%
Discount rate	3.71%
Healthcare cost trend rates	5.0% for 2019, decreasing by up to .25% per year to an ultimate rate of 4.242% for 2065 and decreasing to 3.784% for 2075 and later years
Retirees' share of benefit-related costs	Retirees are not required to contribute to retiree health benefits if they paid contributions toward healthcare benefit as an active employee for at least a defined number of years as per their bargaining unit.

The discount rate was based on the Fidelity General Obligation 20-year AA Municipal Bond Index.

Mortality rates were based on the sex-distinct RP-2014 Mortality Tables for employees and healthy annuitants, adjusted backward to 2006 with scale MP-2014, and then adjusted for mortality improvements with scale MP-2018 mortality improvement scale on a fully generational basis.

The actuarial assumptions used in the January 1, 2018 valuation for turnover and retirement for ERS and PFRS were based on the April 1, 2010 to March 31, 2015 experience study released by the Retirement Systems Actuary and published in their August 2015 report.

Notes to Financial Statements (Continued) December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

The Town/Village's change in the total OPEB liability for the year ended December 31, 2018 is as follows:

Total OPEB Liability - Beginning of Year	\$ 276,253,083
Service cost	6,514,679
Interest	9,260,731
Differences between expected and actual experience	1,306,864
Changes in assumptions or other inputs	(33,117,268)
Benefit payments	(5,974,734)
Total OPEB Liability - End of Year	\$ 254,243,355

The following presents the total OPEB liability of the Town/Village, as well as what the Town/Village's total OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower (2.71%) or 1 percentage point higher (4.71%) than the current discount rate:

	1%	Current	1%
	Decrease	Assumption	Increase
	 (2.71%)	(3.71%)	 (4.71%)
Total OPEB Liability	\$ 305,251,754	\$ 254,243,355	\$ 214,602,491

The following presents the total OPEB liability of the Town/Village, as well as what the Town/Village's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage point lower (4.0% decreasing to 2.784%) or 1 percentage point higher (6.0% decreasing to 4.784%) than the current healthcare cost trend rates:

	1% Decrease (4.0% decreasing to 2.784%)	Healthcare Cost Trend Rates (5.0% decreasing to 3.784%)	1% Increase (6.0% decreasing to 4.784%)		
Total OPEB Liability	\$ 202,743,046	\$ 254,243,355	\$ 321,473,199		

For the year ended December 31, 2018, the Town/Village recognized OPEB expense of \$8,930,412 in the government-wide financial statements. At December 31, 2018, the Town/Village reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

Notes to Financial Statements (Continued)
December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

	Deferred Outflows of Resources	Deferred Inflows of Resources		
Changes of assumptions or other inputs Differences between expected and actual experience	\$ - 1,020,012	\$ 25,985,418 		
	\$ 1,020,012	\$ 25,985,418		

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended December 31,	
2019	\$ (6,844,998)
2020	(6,844,998)
2021	(6,640,791)
2022	(3,314,508)
2023	(336,770)
Thereafter	(983,341)

H. Joint Venture

The Town/Village, together with the Town of Mamaroneck and Village of Mamaroneck, participate in the Westchester Joint Water Works. The purpose of the joint venture is to acquire, construct, provide, maintain and operate a water works system.

The following is an audited summary of special purpose financial information included in the financial statements of the joint venture.

Balance Sheet Date - December 31, 2018

Total Assets	\$ 15,068,891
Total Liabilities	57,524,990
Net Deficit	(42,456,099)
Total Revenues	27,316,318
Total Expenses	27,428,756
Decrease in Net Position	(112,438)

I. Revenues and Expenditures

Interfund Transfers

Interfund transfers are defined as the flow of assets, such as cash or goods and services, without the equivalent flow of assets in return. The interfund transfers reflected below have been reflected as transfers:

Notes to Financial Statements (Continued) December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

Transfers Out	General Fund		Debt Service Fund		Capital Projects Fund		Total	
General Fund Capital Projects Fund Special Districts Fund Non-Major Governmental Funds	\$	35,379 - -	\$	6,845,335 434,130 1,691,475	\$	183,275 - 150,000 58,587	\$	7,028,610 469,509 1,841,475 58,587
	\$	35,379	\$	8,970,940	\$	391,862	\$	9,398,181

Transfers are used to 1) move funds from the operating funds to the Debt Service Fund as debt service principal and interest payments become due and 2) move amounts earmarked in the operating funds to fulfill commitments for Town General Fund and Capital Projects Fund expenditures.

J. Net Position

The components of net position are detailed below:

Net investment in capital assets - the component of net position that reports the difference between capital assets less both the accumulated depreciation and the outstanding balance of debt, excluding unexpended proceeds, that is directly attributable to the acquisition, construction or improvement of those assets.

Restricted for Law Enforcement - the component of net position that represents the proceeds of seized funds which are restricted by New York State for use in law enforcement activities.

Restricted for Debt Service - the component of net position that reports the difference between assets and liabilities with constraints placed on their use by Local Finance Law.

Restricted for Trusts - the component of net position that reports the amounts set aside in accordance with the terms of the grants.

Restricted for Parklands - the component of net position established pursuant to Section 277 of Town Law to report funds received by the Town/Village in lieu of parklands as a condition precedent to the approval of a parcel by the Planning Board. These funds may be used only for recreation purposes.

Unrestricted - all other amounts that do not meet the definition of "restricted" or "net investment in capital assets".

Notes to Financial Statements (Continued)

<u>December 31, 2018</u>

Note 3 - Detailed Notes on All Funds (Continued)

K. Fund Balances

	2018							2017						
	General Fund	Debt Service Fund	Capital Projects Fund	Special Districts Fund	Non-Major Governmental Funds	Total	General Fund	Debt Service Fund	Capital Projects Fund	Special Districts Fund	Non-Major Governmental Funds	Total		
Nonspendable: Prepaid expenditures Long-term receivables	\$ 1,150,117 553,629	\$ -	\$ - 	\$ 269,786	\$ 226,239 	\$ 1,646,142 553,629	\$ 1,151,592 693,495	\$ - -	\$ - -	\$ 274,146	\$ 238,020	\$ 1,663,758 693,495		
Total Nonspendable	1,703,746	-		269,786	226,239	2,199,771	1,845,087		-	274,146	238,020	2,357,253		
Restricted:														
Law enforcement	554,473	-	-	-	-	554,473	554,473	-	-	-	-	554,473		
Workers' compensation	142,886		-	-	-	142,886	142,886	-	-	-	-	142,886		
Debt service Debt service - Subsequent	11,813	3,174,881	-	-	•	3,186,694	11,615	2,320,995	-	-	-	2,332,610		
Year's Expenditures		193,559				193,559		28,512			_	28,512		
Capital projects	-	190,009	14,916,217		_	14,916,217	_	20,512	8,467,190	-	-	8,467,190		
Pension benefits	_	_	- 1,010,217	1,387,252	_	1,387,252	_	_	-	1,416,248	_	1,416,248		
Trusts	_	_	_	-,,,	1,152,111	1,152,111		-	_	-	1,072,822	1,072,822		
Parklands					570,734	570,734					483,957	483,957		
Total Restricted	709,172	3,368,440	14,916,217	1,387,252	1,722,845	22,103,926	708,974	2,349,507	8,467,190	1,416,248	1,556,779	14,498,698		
Committed - Future Capital Projects	3,539,196					3,539,196	1,389,196			<u>-</u>		1,389,196		
Assigned: Purchases on order:														
General government support	153,231	-	-	-	-	153,231	152,287	-	-	-	-	152,287		
Public safety	43,437	•	-	70,072		113,509	64,085	-	-	-		64,085		
Transportation	2,132	-	-	•	4,513	6,645	-	-	-	-	6,250	6,250		
Culture and recreation Home and community services	-	-	-	45,290	11,233	11,233 45,290	-	-	-	-	-	-		
Subsequent year's	198,800	-	-	115,362	15,746	329,908	216,372	-	-	-	6,250	222,622		
expenditures	-	-	-	_	_	_	216	_	_	-	-	216		
Tax certiorari	_	-	-	_	-		388,937	-	-	-	-	388,937		
Major funds	-	-	-	7,249,247	-	7,249,247	· -	-	-	6,914,355	-	6,914,355		
Highway purposes	-	-	-	-	2,272,908	2,272,908	-	-	-	-	2,140,172	2,140,172		
Library purposes		-			152,058	152,058	-				207,671	207,671		
Total Assigned	198,800			7,364,609	2,440,712	10,004,121	605,525	-	•	6,914,355	2,354,093	9,873,973		
Unassigned	19,617,915					19,617,915	17,397,338					17,397,338		
Total Fund Balances	\$ 25,768,829	\$ 3,368,440	\$ 14,916,217	\$ 9,021,647	\$ 4,389,796	\$ 57,464,929	\$ 21,946,120	\$ 2,349,507	\$ 8,467,190	\$ 8,604,749	\$ 4,148,892	\$ 45,516,458		

Notes to Financial Statements (Continued) December 31, 2018

Note 3 - Detailed Notes on All Funds (Continued)

Certain elements of net position are described above. Those additional elements which are not reflected in the statement of Net Position but are reported in the governmental funds' balance sheet are described below.

Prepaid Expenditures has been established to account for employee retirement and other costs paid in advance. The amount is classified as nonspendable to indicate that these funds are not "available" for appropriation or expenditure even though they are a component of current assets.

Long-term Receivables have been classified as nonspendable to indicate the long-term nature of receivables due from the component unit which will not be collected in sufficient time to use the funds to satisfy liabilities of the current period. These funds are not "available" for appropriation or expenditure even though the amounts are a component of current assets.

Restricted for Workers' Compensation represents funds to be used for a specific purpose in accordance with Section 6-j of New York State General Municipal Law.

Capital Projects represents the component of net position that reports the amount restricted for capital projects.

The Town/Village has committed \$3,539,196 for future capital projects.

Purchases on order are assigned and represent the Town/Village's intention to honor the contracts in process at year-end. The subsequent year's appropriations will be amended to provide authority to complete the transactions.

Subsequent year's expenditures represent that at December 31, 2018, the Town/Village Board has assigned the above amounts to be appropriated for the ensuing year's budget.

Unassigned fund balance in the General Fund represents amounts not classified as nonspendable, restricted or assigned.

Note 4 - Summary Disclosure of Significant Contingencies

A. Litigation

The Town/Village, in common with other municipalities, receives numerous notices of claims for money damages arising from false arrest, property damage or personal injury. There are also numerous tort claims pending against the Town/Village. Town/Village management has indicated there are individual tort claims for amounts in excess of insurance coverage. However, it is anticipated that insurance coverage will be sufficient to satisfy any resolution of the tort claims pending against the Town/Village. The Town/Village's claims administrator has reviewed the status of pending general liability and workers' compensation actions and has determined that the amounts reflected as liabilities in the Statement of Net Position are sufficient to satisfy any payments arising therefrom.

Notes to Financial Statements (Continued) December 31, 2018

Note 4 - Summary Disclosure of Significant Contingencies (Continued)

The Town/Village is a defendant, along with Westchester County and ten other municipalities in Westchester County, in claims brought under the citizen suit provision of the Federal Clean Water Act alleging that defects in the defendants' sanitary sewer systems are leading to discharges of sewage to long island sound. Plaintiffs seek injunctive relief in the form of sewer system infrastructure repairs as well as statutory penalties and attorneys' fees. No provision has been included in the financial statements.

There are currently certiorari proceedings pending, the results of which could require the payment of future tax refunds by the Town/Village if existing assessment rolls are modified based on the outcome of the litigation proceedings. However, the amount of these possible refunds cannot be determined at the present time. Any payments resulting from adverse decisions will be funded in the year the payment is made.

B. Risk Management

The Town/Village purchases various conventional insurance policies to reduce its exposure to loss. The Town/Village is self-insured for workers' compensation and general/auto liability claims to the extent of \$550,000 and \$100,000, respectively, per occurrence, with a maximum potential annual liability of \$1 million for general liability for 2018. General liability and auto claims in excess of this amount are insured to a limit of \$11 million including property damage under an excess liability policy. Public officials' liability insurance Employment Practice Liability coverage is also maintained with a policy limit of \$875,000, after a self-insured retention of \$125,000. This coverage is also included in the excess \$10 million policy. Settled claims resulting from these risks have not exceeded commercial coverage in any of the past three fiscal years.

The Town/Village is self-insured for health benefits. A plan administrator has been retained to review and approve all claims. The Town/Village has specific stop-loss insurance, which establishes a maximum exposure limit of \$225,000 for each individual covered in the plan. At December 31, 2018, the Town/Village has recorded a liability of \$1,719,000 in the Internal Service Fund, which represents claims incurred and claims incurred but not reported.

C. Contingencies

Westchester Joint Water Works ("WJWW"), a joint venture of the Town/Village as reported in Note 3.H., is currently being fined by the New York State Health Department for not meeting a Supreme Court of the State of New York ruling requiring the construction of a filtration plant by December 3, 2008. These fines amount to \$49,597,500 as of December 31, 2018 and continue to accrue at \$13,750 a day. The Town/Village's share of these fines is approximately 54.4 % of the total.

Management of the WJWW has indicated that the State is holding in abeyance the imposition of these fines although they continue to be accrued by the WJWW. The Town/Village has not accrued their share in the Special District Fund – Water District as the expectation of management is that the fines will be suspended or replaced with a negotiated settlement as the WJWW signed an intermunicipal agreement with the county for a filtration plant alternative.

The Town/Village participates in various Federal grant programs. These programs may be subject to program compliance audits pursuant to the Uniform Guidance. The amount of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town/Village anticipates such amounts, if any, to be immaterial.

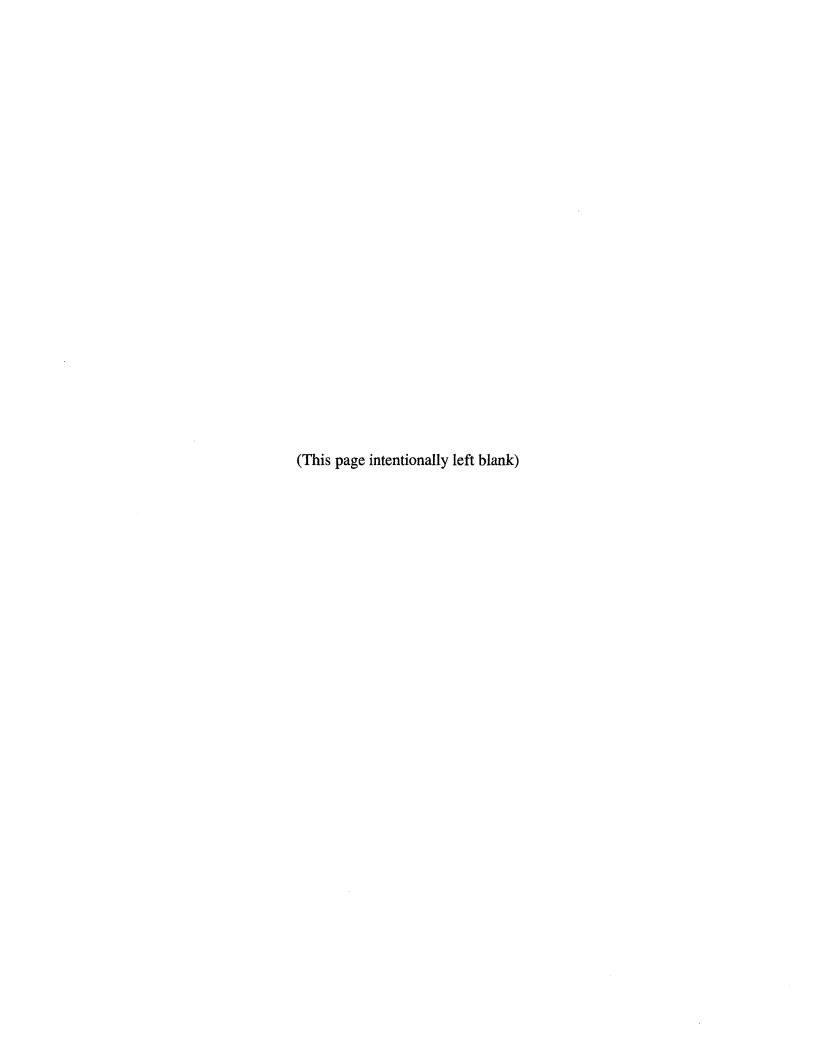
Notes to Financial Statements (Concluded) December 31, 2018

Note 4 - Summary Disclosure of Significant Contingencies (Continued)

The Town currently has three labor contracts that are expired as of December 31, 2018. The Local 456, I.B.T. (the "Teamsters") contract expired as of December 31, 2017. The Harrison Professional Firefighters Association, IAFF Local 2245 (the "Harrison Firefighters") contract expired as of December 31, 2017. The Civil Service Employees Association, Inc. Local 1000, AFSCME, AFL-CIO contract expired as of December 31, 2017 The Town's financial statements do not include a provision for any salary increases as of December 31, 2018.

Note 5 - Subsequent Events

The Town/village, in February 2019, issued \$221,735 in EFC Drinking Water Statutory Bonds. The bonds are interest free and mature annually through 2029.



Required Supplementary Information - Schedule of Changes in the Town/Village's Total OPEB Liability and Related Ratios Last Ten Fiscal Years (1) (2)

Total OBER Liability:	 2018
Total OPEB Liability: Service cost Interest Changes of benefit terms	\$ 6,514,679 9,260,731
Differences between expected and actual experience Changes of assumptions or other inputs Benefit payments	 1,306,864 (33,117,268) (4) (5,974,734)
Net Change in Total OPEB Liability	(22,009,728)
Total OPEB Liability – Beginning of Year	 276,253,083 (3)
Total OPEB Liability – End of Year	\$ 254,243,355
Town/Village's covered-employee payroll	\$ 24,523,951
Total OPEB liability as a percentage of covered-employee payroll	 1036.71%

Notes to Schedule:

- (1) Data not available prior to fiscal year 2018 implementation of Governmental Accounting Standards Board Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions".
- (2) No assets are accumulated in a trust that meets the criteria in paragraph 4 of this Statement to pay related benefits.
- (3) Restated for the implementation of the provisions of GASB Statement No. 75.
- (4) The decrease is attributable to: the rate used to discount future cash flows was updated from 3.31% to 3.71%, revised healthcare trend rates and the mortality assumption was revised to the sex-district RPH-2014 Mortality Tables and then adjusted for mortality improvements with scale MP-2015.

Required Supplementary Information - Schedule of the Town/Village's Proportionate Share of the Net Pension Liability New York State and Local Employees' Retirement System Last Ten Fiscal Years (1)

Tarana A (III a mala mana anti anno CIII a mar	2018	2017	2016 (2)	2015
Town/Village's proportion of the net pension liability	0.0491528%	0.0506478%	0.0516169%	0.0552982%
Town/Village's proportionate share of the net pension liability	\$ 1,586,380	\$ 4,758,972	\$ 8,284,651	\$ 1,868,110
Town/Village's covered payroll Town/Village's proportionate share of the	\$ 14,353,517	\$ 14,059,991	\$ 13,880,279	\$ 13,450,800
net pension liability as a percentage of its covered payroll	11.05%	33.85%	59.69%	13.89%
Plan fiduciary net position as a percentage of the total pension liability	98.20%	94.70%	90.70%	97.90%

- Note The amounts presented for each fiscal year were determined as of the March 31 measurement date within the current fiscal year.
- (1) Data not available prior to fiscal year 2015 implementation of Governmental Accounting Standards Board Statement No. 68, *Accounting and Financial Reporting for Pensions*.
- (2) The discount rate used to calculate the total pension liability was decreased from 7.5% to 7.0% effective with the March 31, 2016 measurement date.

Required Supplementary Information - Schedule of Contributions New York State and Local Employees' Retirement System Last Ten Fiscal Years (1)

		2018		2017	2016		2015
Contractually required contribution Contributions in relation to the	\$	2,120,094	\$	2,118,957	\$ 2,131,643	\$	2,447,573
contractually required contribution		(2,120,094)		(2,118,957)	 (2,131,643)		(2,447,573)
Contribution excess	\$	-	\$		\$ _	\$	
Town/Village's covered payroll	\$	14,248,238	\$	14,171,397	\$ 14,193,012	<u>\$</u>	13,963,555
Contributions as a percentage of covered payroll	-	14.88%	-	14.95%	 15.02%	<u></u>	17.53%

⁽¹⁾ Data not available prior to fiscal year 2015 implementation of Governmental Accounting Standards Board Statement No. 68, *Accounting and Financial Reporting for Pensions.*

Required Supplementary Information - Schedule of the Town/Village's Proportionate Share of the Net Pension Liability New York State and Local Police and Fire Retirement System Last Ten Fiscal Years (1)

T 0.00 1 0 0 0 0	2018	2017	2016 (2)	2015
Town/Village's proportion of the net pension liability	0.2654318%	0.2790529%	0.3083435%	0.2923915%
Town/Village's proportionate share of the net pension liability	\$ 2,682,870	\$ 5,783,795	\$ 9,129,396	\$ 804,835
Town/Village's covered payroll Town/Village's proportionate share of the net pension liability as a percentage	\$ 9,939,063	\$ 9,858,257	\$ 10,050,196	\$ 9,815,085
of its covered payroll	26.99%	58.67%	90.84%	8.20%
Plan fiduciary net position as a percentage of the total pension liability	96.90%	93.50%	90.20%	99.00%

Note - The amounts presented for each fiscal year were determined as of the March 31 measurement date within the current fiscal year.

- (1) Data not available prior to fiscal year 2015 implementation of Governmental Accounting Standards Board Statement No. 68, *Accounting and Financial Reporting for Pensions*.
- (2) The discount rate used to calculate the total pension liability was decreased from 7.5% to 7.0% effective with the March 31, 2016 measurement date.

Required Supplementary Information - Schedule of Contributions New York State and Local Police and Fire Retirement System Last Ten Fiscal Years (1)

	2018	2017	2016	2015
Contractually required contribution Contributions in relation to the	\$ 2,177,672	\$ 2,245,761	\$ 2,305,912	\$ 2,471,756
contractually required contribution	(2,177,672)	(2,245,761)	(2,305,912)	(2,471,756)
Contribution excess	\$ -	\$	\$ -	\$ -
Town/Village's covered payroll	\$ 10,786,463	\$ 10,642,343	\$ 9,898,572	\$ 9,908,337
Contributions as a percentage of covered payroll	20.19%	21.10%	23.30%	24.95%

⁽¹⁾ Data not available prior to fiscal year 2015 implementation of Governmental Accounting Standards Board Statement No. 68, *Accounting and Financial Reporting for Pensions*.

Town/Village of Harrison

Required Supplementary Information - Schedule of Changes in the Town/Village's Total Pension Liability - Fire Service Awards Program Last Ten Fiscal Years (1)

Schedule of Changes in the Town/Village's Total Pension Liability

	2018	2017
Total Pension Liability		
Service cost	\$ 63,665	\$ 66,456
Interest	62,626	56,832
Changes in benefit terms	191,805	
Changes in assumptions or other inputs	149,114	(137,637)
Differences between expected and actual experience	(29,244)	15,166
Benefit payments	(93,816)	(78,132)
Net Change in total pension liability	344,150	(77,315)
Total pension liability – beginning	1,671,286	1,748,601
Total pension liability – ending	\$2,015,436	\$1,671,286
Covered payroll	N/A	N/A
Total pension liability as a percentage of covered payroll	N/A	N/A

⁽¹⁾ Schedule is intended to show information for 10 years. Additional information will be displayed as they become available.

Notes to Required Supplementary information

Changes in assumptions or other inputs. The discount rate used to measure the total pension liability was based on the yield to maturity of the S&P Municipal Bond 20 Year High Grade Rate Index and was as follows:

December 31, 2017: 3.71% December 31, 2018: 3.16%

Trust Assets. There are no assets accumulated in a trust that meets the criteria in paragraph 4 of the GASB No. 73 to pay related benefits.

General Fund Combining Balance Sheet - Sub Funds December 31, 2018 (With Comparative Totals for 2017)

					To	tals	
400570	 Town		Village		2018		2017
ASSETS Cash and equivalents	\$ 19,971,567	\$	9,556,166	\$	29,527,733	\$	54,905,628
Taxes receivable	 -		45,085,184		45,085,184		28,478,787
Other receivables Accounts State and Federal aid Due from component unit Due from other governments Due from other funds	 1,074,029 1,155,364 - -	-	171,042 - 553,629 10,652 1,418		1,245,071 1,155,364 553,629 10,652 1,418		1,514,727 1,092,691 693,495 69,294 1,158
	 2,229,393	•••	736,741		2,966,134		3,371,365
Prepaid expenditures	978,621		171,496		1,150,117		1,151,592
Total Assets	\$ 23,179,581		55,549,587	\$	78,729,168	\$	87,907,372
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES Liabilities Accounts payable Due to other governments Due to school district Unearned revenues Total Liabilities	\$ 471,903 - 86,575 558,478	\$	72,809 38,421 50,328,135 - 50,439,365	\$	544,712 38,421 50,328,135 86,575 50,997,843	\$	1,022,749 7,488 48,779,985 306,075 50,116,297
Deferred inflows of resources Deferred tax revenues Taxes collected in advance	 -		1,962,496 	<u></u>	1,962,496		1,605,633 14,239,322
Total Deferred Inflows of Resources	 **		1,962,496		1,962,496		15,844,955
Total Liabilities and Deferred Inflows of Resources	 558,478		52,401,861		52,960,339		65,961,252
Fund balances Nonspendable Restricted Committed Assigned Unassigned	 978,621 697,359 3,539,196 196,579 17,209,348		725,125 11,813 - 2,221 2,408,567		1,703,746 709,172 3,539,196 198,800 19,617,915		1,845,087 708,974 1,389,196 605,525 17,397,338
Total Fund Balances	 22,621,103		3,147,726		25,768,829		21,946,120
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$ 23,179,581	\$	55,549,587	\$	78,729,168	\$	87,907,372

General Fund
Combining Schedule of Revenues, Expenditures and
Changes in Fund Balances - Sub Funds
Year Ended December 31, 2018
(With Comparative Totals for 2017)

				 То		
	 Town		Village	 2018		2017
REVENUES Real property taxes Other tax items Non-property taxes Departmental income Use of money and property	\$ 28,108,980 5,069,960 2,844,357 232,833	\$	10,135,085 2,889,367 - - 96,257	\$ 38,244,065 2,889,367 5,069,960 2,844,357 329,090	\$	37,392,499 2,375,797 4,871,048 2,136,602 185,510
Licenses and permits Fines and forfeitures Sale of property and compensation for loss State aid	4,527,404 1,603,973 - 811,322		18,425 16,811 713,422	4,527,404 1,622,398 16,811 1,524,744		2,504,899 2,256,004 16,939 1,669,111
Miscellaneous	 470,427		72,764	 543,191		848,180
Total Revenues	 43,669,256		13,942,131	 57,611,387		54,256,589
EXPENDITURES Current						
General government support Public safety Health Transportation Economic opportunity and development	7,539,926 21,302,169 515,860 325,992 150,959		1,373,969 - - - -	8,913,895 21,302,169 515,860 325,992 150,959		8,886,287 20,265,340 512,917 343,708 148,799
Culture and recreation Home and community services Employee benefits Debt service	3,605,021 221,157 6,402,580		2,510,867 3,050,601	3,605,021 2,732,024 9,453,181		3,541,423 2,768,978 9,310,767
Principal Interest	 -		-	 -		635,000 1,704
Total Expenditures	 40,063,664	<u></u>	6,935,437	 46,999,101		46,414,923
Excess of Revenues Over Expenditures	 3,605,592		7,006,694	 10,612,286		7,841,666
OTHER FINANCING SOURCES (USES) Bonds issued Insurance recoveries Sale of equipment Transfers in Transfers out	161,329 42,325 35,379 (213,606)		- - - (6,815,004)	161,329 42,325 35,379 (7,028,610)		1,160,000 130,731 77,680 51,954 (7,528,409)
Total Other Financing Sources (Uses)	 25,427		(6,815,004)	 (6,789,577)		(6,108,044)
Net Change in Fund Balances	3,631,019		191,690	3,822,709		1,733,622
FUND BALANCES Beginning of Year	 18,990,084	· · · · · · · · · · · · · · · · · · ·	2,956,036	 21,946,120		20,212,498
End of Year	\$ 22,621,103	\$	3,147,726	\$ 25,768,829	\$	21,946,120

General Fund - Town
Comparative Balance Sheet - Sub Fund
December 31,

	2018	2017
ASSETS Cash and equivalents	\$ 19,971,567	\$ 16,748,498
Receivables		
Accounts	1,074,029	1,261,799
State and Federal aid	1,155,364	1,092,691
	2,229,393	2,354,490
Prepaid expenditures	978,621	984,380
Total Assets	\$ 23,179,581	\$ 20,087,368
LIABILITIES AND FUND BALANCE Liabilities		
Accounts payable	\$ 471,903	\$ 791,209
Unearned revenues	86,575	306,075
Total Liabilities	558,478	1,097,284
Fund balance		
Nonspendable	978,621	984,380
Restricted	697,359	697,359
Committed	3,539,196	1,389,196
Assigned	196,579	214,151
Unassigned	17,209,348	15,704,998
Total Fund Balance	22,621,103	18,990,084
Total Liabilities and Fund Balance	\$ 23,179,581	\$ 20,087,368

General Fund - Town
Comparative Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual - Sub Fund
Years Ended December 31,

	2018						
	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)			
REVENUES Real property taxes Non-property taxes Departmental income Use of money and property Licenses and permits Fines and forfeitures State aid Miscellaneous	\$ 28,108,980 4,480,000 1,907,900 122,000 2,023,600 1,660,000 661,058 346,300	\$ 28,108,980 4,480,000 2,273,077 122,000 2,023,600 1,660,000 661,058 347,100	\$ 28,108,980 5,069,960 2,844,357 232,833 4,527,404 1,603,973 811,322 470,427	\$ 589,960 571,280 110,833 2,503,804 (56,027) 150,264 123,327			
Total Revenues	39,309,838	39,675,815	43,669,256	3,993,441			
EXPENDITURES Current							
General government support Public safety Health Transportation Economic opportunity and development Culture and recreation Home and community services Employee benefits Total Expenditures Excess (Deficiency) of Revenues Over Expenditures OTHER FINANCING SOURCES (USES) Insurance recoveries Sale of equipment	8,329,458 20,236,551 515,900 463,074 162,993 3,658,557 221,861 5,959,595 39,547,989 (238,151)	8,070,792 21,897,432 515,900 434,330 162,993 3,685,980 224,751 6,402,765 41,394,943 (1,719,128) 161,332 24,000	7,539,926 21,302,169 515,860 325,992 150,959 3,605,021 221,157 6,402,580 40,063,664 3,605,592	530,866 595,263 40 108,338 12,034 80,959 3,594 185 1,331,279 5,324,720			
Transfers out		(213,606)	35,379 (213,606)	35,379			
Total Other Financing Sources (Uses)	24,000	(28,274)	25,427	53,701			
Net Change in Fund Balance	(214,151)	(1,747,402)	3,631,019	5,378,421			
FUND BALANCE Beginning of Year	214,151	1,747,402	18,990,084	17,242,682			
End of Year	\$ -	\$	\$ 22,621,103	\$ 22,621,103			

2017								
Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)					
\$ 27,285,515 4,365,000 1,850,900 112,000 1,988,600 1,560,000 666,058 349,300	\$ 27,285,515 4,365,000 1,850,900 112,000 1,988,600 1,560,000 675,301 498,375	\$ 27,285,515 4,871,048 2,136,602 161,910 2,504,899 2,220,998 872,898 704,394	\$ 506,048 285,702 49,910 516,299 660,998 197,597 206,019					
 38,177,373	38,335,691	40,758,264	2,422,573					
 7,718,905 20,061,462 521,900 472,749 153,768 3,572,406 216,839 5,623,574 38,341,603	7,890,620 20,505,551 521,900 472,748 153,768 3,580,267 219,953 6,375,801 39,720,608	7,565,908 20,265,340 512,917 343,708 148,799 3,541,423 216,914 6,328,944 38,923,953	324,712 240,211 8,983 129,040 4,969 38,844 3,039 46,857 796,655					
24,000	129,618 24,000 - (897,431)	130,731 77,680 42,897 (897,431)	1,113 53,680 42,897					
 24,000	(743,813)	(646,123)	97,690					
(140,230)	(2,128,730)	1,188,188	3,316,918					
 140,230	2,128,730	17,801,896	15,673,166					
\$ _	<u> </u>	\$ 18,990,084	\$ 18,990,084					

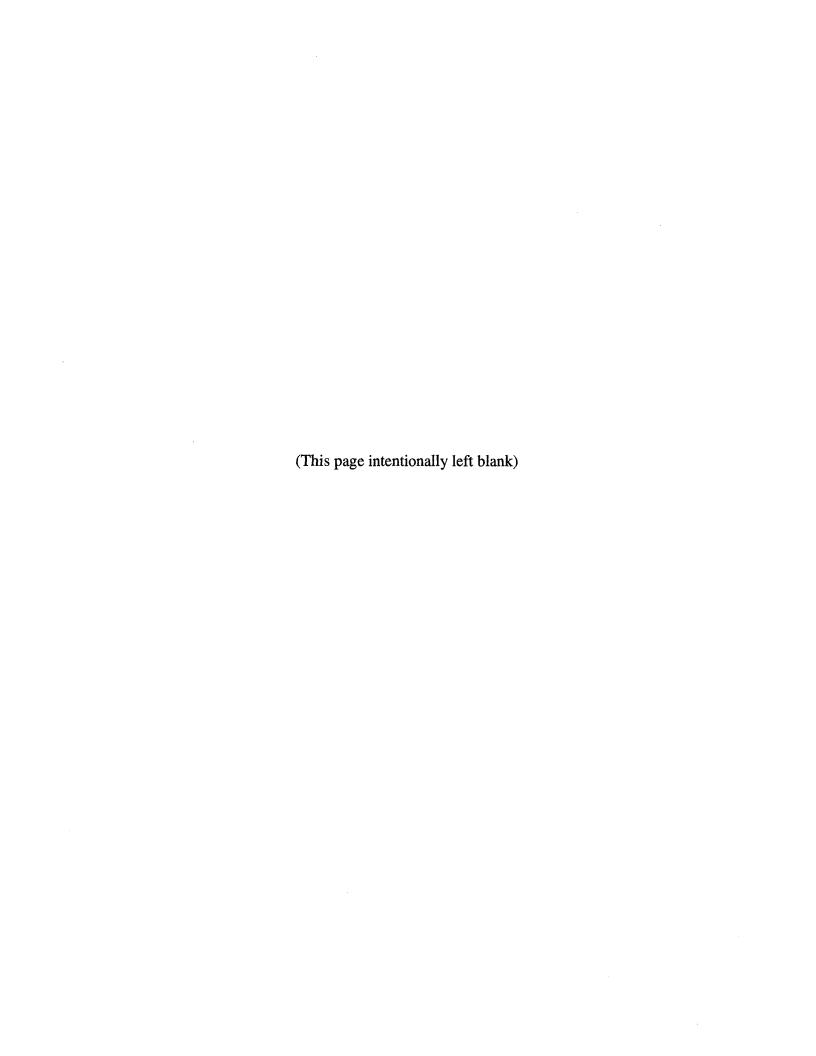
General Fund - Town
Schedule of Revenues and Other Financing Sources Compared to Budget - Sub Fund
Year Ended December 31, 2018
(With Comparative Actuals for 2017)

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)	2017 Actual
REAL PROPERTY TAXES	\$ 28,108,980	\$ 28,108,980	\$ 28,108,980	\$	\$ 27,285,515
NON-PROPERTY TAXES					
Non-property tax distribution from County	3,900,000	3,900,000	4,398,413	498,413	4,191,542
Franchise fees	580,000	580,000	671,547	91,547	679,506
	4,480,000	4,480,000	5,069,960	589,960	4,871,048
DEPARTMENTAL INCOME					
Clerk fees	7,000	7,000	8,664	1,664	9,500
Police fees	493,000	858,177	1,251,932	393,755	663,908
Fire inspection fees	195,000	195,000	233,020	38,020	213,544
Parking meters and permit fees	340,000	340,000	338,780	(1,220)	347,559
Parks and recreation charges	825,000	825,000	883,094	58,094	813,316
Recreation commissions	1,900	1,900	3,263	1,363	3,745
Zoning fees	5,000	5,000	5,200	200	8,325
Community services	1,000	1,000	722	(278)	1,333
Planning Board fees	19,000	19,000	14,600	(4,400)	19,625
Planning Board parking fees	-	-	80,075	80,075	34,075
Senior lunch program fees	21,000	21,000	25,007	4,007	21,672
	1,907,900	2,273,077	2,844,357	571,280	2,136,602
USE OF MONEY AND PROPERTY					
Earnings on investments	25,000	25,000	117,004	92,004	47,480
Rentals of real property	97,000	97,000	115,829	18,829	114,430
	122,000	122,000	232,833	110,833	161,910

-	✓ı
,	~

LICENSES AND PERMITS Street opening permits Building permits Wetlands permits Bingo licenses Dog license fund apportionment Other licenses and permits	60,000 1,935,000 - 100 3,500 25,000	60,000 1,935,000 - 100 3,500 25,000	154,065 4,283,740 23,100 202 4,564 61,733	94,065 2,348,740 23,100 102 1,064 36,733	184,068 2,214,357 14,724 167 4,778 86,805
FINES AND EODEFITHDES	2,023,600	2,023,600	4,527,404	2,503,804	2,504,899
FINES AND FORFEITURES Fines and forfeited bail	1,660,000	1,660,000	1,603,973	(56,027)	2,220,998
STATE AID					
Per capita	113,852	113,852	113,852		113,852
Mortgage tax	515,000	515,000	647,219	132,219	703,570
Youth programs	7,206	7,206	14,649	7,443	12,320
Bus shelters	25,000	25,000	23,006	(1,994)	22,154
Police grant	-	-	12,596	12,596	3,845
Justice court		_			17,157
	661,058	661,058	811,322	150,264	872,898
MISCELLANEOUS	400.000	400.000	000 504	400 504	407.550
Refunds of prior year's expenditures	130,000	130,000	233,594	103,594	487,552
Gifts and donations	405.000	800	648	(152)	10,348
Medicare Part D reimbursement	185,000	185,000	185,000 51,185	10 995	161,735
Unclassified	31,300	31,300	51,185	19,885	44,759
	346,300	347,100	470,427	123,327	704,394
TOTAL REVENUES	39,309,838	39,675,815	43,669,256	3,993,441	40,758,264

(Continued)



General Fund - Town
Schedule of Revenues and Other Financing Sources Compared to Budget - Sub Fund (Continued)
Year Ended December 31, 2018
(With Comparative Actuals for 2017)

	Original Final Budget Budget			 Actual	Variance with Final Budget Positive (Negative)		2017 Actual	
OTHER FINANCING SOURCES Insurance recoveries Sale of equipment Transfers in	\$ - 24,000	\$	161,332 24,000	\$ 161,329 42,325	\$	(3) 18,325	\$	130,731 77,680
Capital Projects Fund				 35,379	***************************************	35,379		42,897
TOTAL OTHER FINANCING SOURCES	24,000		185,332	 239,033	-	53,701		251,308
TOTAL REVENUES AND OTHER FINANCING SOURCES	\$ 39,333,838	_\$_	39,861,147	\$ 43,908,289	\$	4,047,142	\$	41,009,572

General Fund - Town
Schedule of Expenditures and Other Financing Uses Compared to Budget - Sub Fund
Year Ended December 31, 2018
(With Comparative Actuals for 2017)

)riginal		Final			Fina	ance with al Budget ositive	2017
	Driginal Budget	Budget		Actual		(Negative)		Actual
GENERAL GOVERNMENT SUPPORT	 Juager		Duaget		Aotuai	(Negative)		 Actual
Town Board	\$ 76,760	\$	77,760	\$	77,760	\$	-	\$ 73,784
Town Justice	758,165		753,899		730,698		23,201	745,835
Supervisor	354,149		358,415		357,304		1,111	349,229
Finance	449,450		449,450		427,817		21,633	434,841
Auditor	42,000		42,000		42,000		-	42,000
Receiver of Taxes	200,107		165,472		161,108		4,364	235,956
Purchasing	156,014		156,014		150,181		5,833	143,541
Assessor	224,118		224,118		220,676		3,442	211,737
Town Clerk	237,339		237,524		236,945		579	223,103
Archive Grant	4,820		4,635		332		4,303	1,525
Town Attorney	1,063,800		1,090,417		1,032,068		58,349	939,372
Engineer	516,115		344,593		335,792		8,801	583,252
Elections	45,000		45,000		43,677		1,323	42,405
Commissioner of Public Works	352,095		360,523		358,240		2,283	335,428
Central services	407,254		327,072		303,974		23,098	279,465
Buildings	1,393,959		1,411,243		1,410,065		1,178	1,393,871
Central garage	828,302		828,302		825,940		2,362	761,997
Central data processing	413,261		413,261		408,428		4,833	407,224
Special items								
Special services	145,550		225,550		156,817		68,733	98,370
Appraisals	-		5,000		-		5,000	_
General code	6,000		6,000		5,743		257	4,616
Youth Council	500		500		-		500	457
Unallocated insurance	140,000		140,000		135,456		4,544	138,432
Taxes and assessments on property	100,000		95,000		89,477		5,523	90,024
Metropolitan commuter transportation								
mobility tax	30,502		30,502		29,428		1,074	29,444
Contingent account	 384,198		278,542		-		278,542	
	8,329,458		8,070,792		7,539,926		530,866	7,565,908

PUBLIC SAFETY					
Police	10,830,857	11,032,533	10,739,618	292,915	10,176,359
Employee benefits - Police	8,070,322	9,509,424	9,374,747	134,677	9,010,432
Youth forum	51,501	51,501	48,523	2,978	47,064
Traffic control	219,729	239,832	213,849	25,983	183,321
Fire inspection	230,415	230,415	131,945	98,470	124,738
Control of animals	48,500	48,500	47,789	711	47,167
Safety inspection	785,227	785,227	745,698	39,529	676,259
_	20,236,551	21,897,432	21,302,169	595,263	20,265,340
HEALTH					
Ambulance _	515,900	515,900	515,860	40	512,917
TRANSPORTATION					
Street lighting	463,074	434,330	325,992	108,338	343,708
ECONOMIC OPPORTUNITY AND DEVELOPMENT					
Community services	162,993	162,993	150,959	12,034	148,799
CULTURE AND RECREATION					
Parks, playgrounds and recreation	3,414,835	3,441,458	3,360,671	80,787	3,302,406
Celebrations	12,000	12,800	12,648	152	12,500
Historian	2,200	2,200	2,180	20	1,643
Public library	229,522	229,522	229,522		225,375
	3,658,557	3,685,980	3,605,021	80,959	3,541,924
HOME AND COMMUNITY SERVICES					
Zoning	2,300	2,300	6	2,294	363
Planning	134,161	137,051	135,761	1,290	131,160
Council for the arts	82,500	82,500	82,500	-	82,000
ETPA administrative charge	2,900	2,900	2,890	10	2,890
_	221,861	224,751	221,157	3,594	216,413

(Continued)

General Fund - Town
Schedule of Expenditures and Other Financing Uses Compared to Budget - Sub Fund (Continued)
Year Ended December 31, 2018
(With Comparative Actuals for 2017)

(With Comparative victuals for 2011)	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)	2017 Actual
EMPLOYEE BENEFITS					
State retirement	\$ 1,216,510	\$ 1,195,419	\$ 1,195,419	\$ -	\$ 1,153,940
Social security	686,295	668,050	668,050	-	665,803
Workers' compensation benefits	300,000	254,027	254,027	-	379,096
Disability benefits	9,500	9,500	9,318	182	8,585
Unemployment benefits	2,500	-	•	-	83
Welfare benefits	28,000	26,600	26,600	-	26,600
Health, dental and life insurance	3,716,790	4,249,169	4,249,166	3	4,094,837
	5,959,595	6,402,765	6,402,580	185	6,328,944
TOTAL EXPENDITURES	39,547,989	41,394,943	40,063,664	1,331,279	38,923,953
OTHER FINANCING USES					
Transfers out					
Debt Service Fund	-	30,331	30,331	-	-
Capital Projects Fund		183,275	183,275		897,431
		213,606	213,606	-	897,431
TOTAL EXPENDITURES AND OTHER					
FINANCING USES	\$ 39,547,989	\$ 41,608,549	\$ 40,277,270	\$ 1,331,279	\$ 39,821,384

General Fund - Village Comparative Balance Sheet - Sub Fund December 31,

400570	2018	2017
ASSETS Cash and equivalents	\$ 9,556,166	\$ 38,157,130
Taxes receivable	45,085,184	28,478,787
Receivables Accounts Due from component unit Due from other governments Due from other funds	171,042 553,629 10,652 1,418	252,928 693,495 69,294 1,158
	736,741	1,016,875
Prepaid expenditures	171,496	167,212
Total Assets	\$ 55,549,587	\$ 67,820,004
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE Liabilities Accounts payable	\$ 72,809	\$ 231,540
Due to other governments Due to school district	38,421 50,328,135	7,488 48,779,985
Total Liabilities	50,439,365	49,019,013
Deferred inflows of resources Deferred tax revenues Taxes collected in advance	1,962,496	1,605,633 14,239,322
Total Deferred Inflows of Resources	1,962,496	15,844,955
Total Liabilities and Deferred Inflows of Resources	52,401,861	64,863,968
Fund balance Nonspendable Restricted Assigned Unassigned	725,125 11,813 2,221 2,408,567	860,707 11,615 391,374 1,692,340
Total Fund Balance	3,147,726	2,956,036
Total Liabilities, Deferred Inflows of Resources and Fund Balance	\$ 55,549,587	\$ 67,820,004

General Fund - Village
Comparative Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual - Sub Fund
Years Ended December 31,

DEVENUE O	Original Budget	20 ² Final Budget	Actual	Variance with Final Budget Positive (Negative)
REVENUES Real property taxes Other tax items Use of money and property Fines and forfeitures Sale of property and	\$ 10,453,514 1,975,196 10,000 15,000	\$ 10,453,514 2,116,521 10,000 15,000	\$ 10,135,085 2,889,367 96,257 18,425	\$ (318,429) 772,846 86,257 3,425
compensation for loss State aid Miscellaneous	5,000 596,203 100,300	5,000 596,203 100,300	16,811 713,422 72,764	11,811 117,219 (27,536)
Total Revenues	13,155,213	13,296,538	13,942,131	645,593
EXPENDITURES Current				
General government support Home and community services Employee benefits Debt service	914,159 2,662,324 2,764,989	1,462,829 2,518,296 3,050,609	1,373,969 2,510,867 3,050,601	88,860 7,429 8
Principal Interest			<u> </u>	-
Total Expenditures	6,341,472	7,031,734	6,935,437	96,297
Excess of Revenues Over Expenditures	6,813,741	6,264,804	7,006,694	741,890
OTHER FINANCING SOURCES (USES) Bonds issued Transfers in	(0.045.005)			-
Transfers out	(6,815,895)	(6,815,895)	(6,815,004)	891_
Total Other Financing Uses	(6,815,895)	(6,815,895)	(6,815,004)	891
Net Change in Fund Balance	(2,154)	(551,091)	191,690	742,781
FUND BALANCE Beginning of Year	2,154	551,091	2,956,036	2,404,945
End of Year	\$	\$ -	\$ 3,147,726	\$ 3,147,726

		2	2017	
	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
\$	10,244,900 1,933,063 5,000 30,000	\$ 10,244,900 1,933,063 5,000 30,000	\$ 10,106,984 2,375,797 23,600 35,006	\$ (137,916) 442,734 18,600 5,006
	5,000 581,203 100,300	5,000 581,203 100,300	16,939 796,213 143,786	11,939 215,010 43,486
	12,899,466	12,899,466	13,498,325	598,859
	844,771 2,802,183 2,641,656	1,758,877 2,552,071 2,990,706	1,320,379 2,552,064 2,981,823	438,498 7 8,883
	-	635,000 1,704	635,000 1,704	
	6,288,610	7,938,358	7,490,970	447,388
	6,610,856	4,961,108	6,007,355	1,046,247
	- (6,613,077)	1,160,000 8,038 (6,637,075)	1,160,000 9,057 (6,630,978)	1,019 6,097
····	(6,613,077)	(5,469,037)	(5,461,921)	7,116
	(2,221)	(507,929)	545,434	1,053,363
	2,221	507,929	2,410,602	1,902,673
\$		\$ -	\$ 2,956,036	\$ 2,956,036

General Fund - Village Schedule of Revenues and Other Financing Sources Compared to Budget - Sub Fund Year Ended December 31, 2018 (With Comparative Actuals for 2017)

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)	2017 Actual	
REAL PROPERTY TAXES	\$ 10,453,514	\$ 10,453,514	\$ 10,135,085	\$ (318,429)	\$ 10,106,984	
OTHER TAX ITEMS						
Payments in lieu of taxes	680,196	680,196	681,312	1,116	645,941	
Interest and penalties on real property taxes	550,000	691,325	856,970	165,645	638,582	
Hotel tax	50,000	50,000	617,822	567,822	377,918	
Services for other governments	40,000	40,000	39,088	(912)	40,302	
Utilities gross receipts taxes	655,000	655,000	694,175	39,175	673,054	
LICE OF MONEY AND DOODEDTY	1,975,196	2,116,521	2,889,367	772,846	2,375,797	
USE OF MONEY AND PROPERTY Earnings on investments	10,000	10,000	96,257	86,257	23,600	
FINES AND FORFEITURES Fines and forfeited bail	15,000	15,000	18,425	3,425	35,006	
SALE OF PROPERTY AND COMPENSATION FOR LOSS						
Sale of recycled materials	5,000	5,000	16,811	11,811	16,939	
STATE AID						
Per capita	81,203	81,203	66,203	(15,000)	92,643	
Mortgage tax	515,000	515,000	647,219	132,219	703,570	
	596,203	596,203	713,422	117,219	796,213	

MISCELLANEOUS Refunds of prior year's expenditures Miscellaneous	100,000 300	100,000 300	47,546 25,218	(52,454) 24,918	135,009 8,777
	100,300	100,300	72,764	(27,536)	143,786
TOTAL REVENUES	13,155,213	13,296,538	13,942,131	645,593	13,498,325
OTHER FINANCING SOURCES Bonds issued Transfers in	-	-	-	-	1,160,000
Capital Projects Fund Debt Service Fund				<u>-</u>	8,038 1,019
TOTAL OTHER FINANCING SOURCES					1,169,057
TOTAL REVENUES AND OTHER FINANCING SOURCES	<u>\$ 13,155,213</u>	\$ 13,296,538	\$ 13,942,131	\$ 645,593	\$ 14,667,382

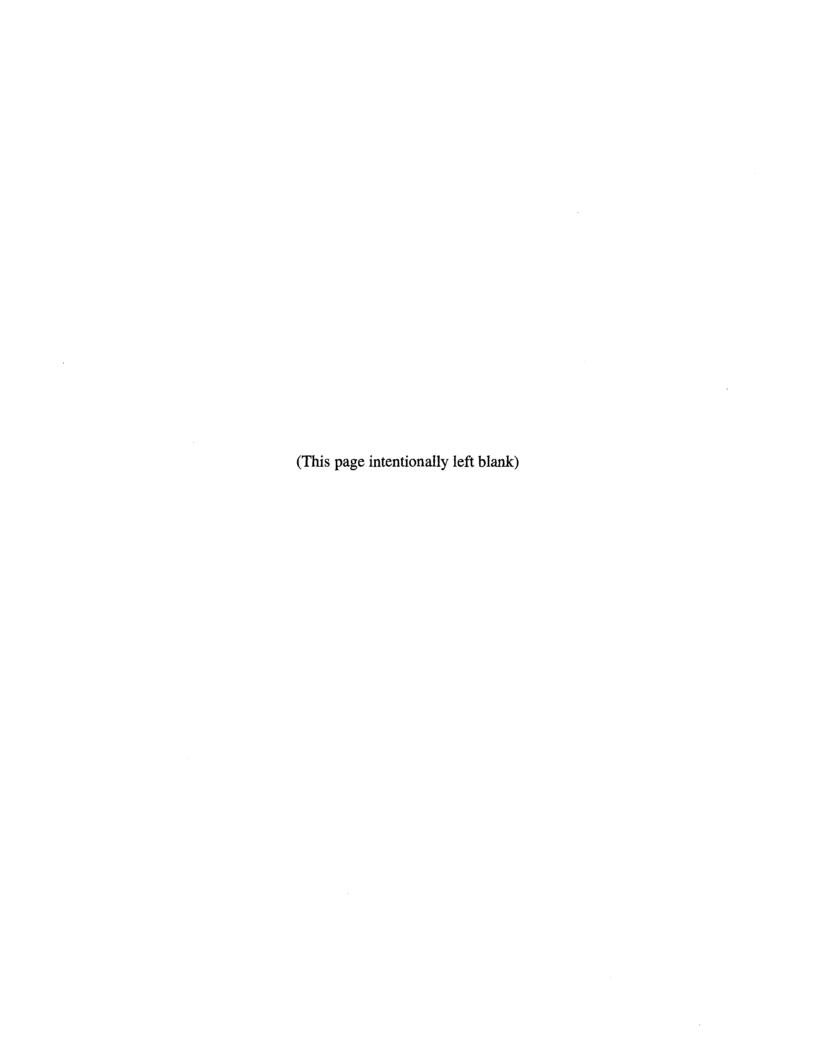
General Fund - Village Schedule of Expenditures and Other Financing Uses Compared to Budget - Sub Fund Year Ended December 31, 2018

(With Comparative Actuals for 2017)

								ance with I Budget		
	(Original		Final				ositive		2017
		Budget		Budget		Actual		(Negative)		Actual
GENERAL GOVERNMENT SUPPORT										
Auditor	\$	23,750	\$	23,750	\$	23,000	\$	750	\$	23,000
Law		127,895		127,895		127,894		1		117,504
Special items										
Special services		1,500		1,500		1,215		285		1,260
Stormwater management plan		2,221		2,221		-		2,221		-
Bond and note issuance costs		5,000		5,000		3,860		1,140		7,796
Unallocated insurance		110,000		102,607		98,366		4,241		106,721
Taxes and assessments on property		100,000		100,000		88,065		11,935		88,657
Judgments and claims		465,639		1,021,969		1,024,182		(2,213)		968,776
Metropolitan commuter transportation				_						
mobility tax		7,654		7,387		7,387				6,665
Contingent account		70,500		70,500				70,500		
	,	914,159		1,462,829		1,373,969		88,860		1,320,379
HOME AND COMMUNITY SERVICES						_				
Refuse and garbage collection	***************************************	2,662,324		2,518,296	· · · · · · · · · · · · · · · · · · ·	2,510,867		7,429		2,552,064
EMPLOYEE BENEFITS										
State retirement		350,000		335,255		335,254		1		352,271
Social security		172,218		167,330		167,329		1		168,379
Workers' compensation benefits		575,000		615,515		615,514		1		639,308
Disability benefits		3,171		2,287		2,286		1		2,437
Unemployment benefits		3,600		2,464		2,463		1		2,555
Welfare benefits		26,000		22,563		22,563		-		23,275
Health, dental and life insurance		1,635,000		1,905,195		1,905,192		3_		1,793,598
		2,764,989		3,050,609		3,050,601		8		2,981,823

DEBT SERVICE

Bond anticipation notes Principal Interest	<u>-</u>		<u>-</u>	- -	635,000 1,704
	_		_		636,704
TOTAL EXPENDITURES	6,341,472	7,031,734	6,935,437	96,297	7,490,970
OTHER FINANCING USES Transfers out					
Debt Service Fund	6,815,895	6,815,895	6,815,004	891_	6,630,978
TOTAL EXPENDITURES AND OTHER FINANCING USES	\$ 13,157,367	\$ 13,847,629	\$ 13,750,441	\$ 97,188	\$ 14,121,948



Debt Service Fund Comparative Balance Sheet December 31,

	 2018					
ASSETS Cash and equivalents Accounts receivable	\$ 3,364,007 4,433	\$	2,340,069 9,438			
Total Assets	\$ 3,368,440	\$	2,349,507			
FUND BALANCE Restricted	\$ 3,368,440	\$	2,349,507			

Debt Service Fund Comparative Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Years Ended December 31,

		20 ⁻	18	
REVENUES	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Use of money and property Miscellaneous	\$ - -	\$ -	\$ 29,248 4,433	\$ 29,248 4,433
Total Revenues			33,681	33,681
EXPENDITURES Debt service Refunding bond issuance costs Principal				
Serial bonds Energy performance contract	6,404,300	6,474,300	6,474,300 26,307	(26,307)
	6,404,300	6,474,300	6,500,607	(26,307)
Interest Serial bonds Energy performance contract	2,074,616	2,240,057	2,240,056 4,024	1 (4,024)
	2,074,616	2,240,057	2,244,080	(4,023)
Total Expenditures	8,478,916	8,714,357	8,744,687	(30,330)
Deficiency of Revenues Over Expenditures	(8,478,916)	(8,714,357)	(8,711,006)	3,351
OTHER FINANCING SOURCES (USES) Refunding bonds issued Payment to refunded bond escrow agent Issuance premium Transfers in Transfers out	- - - 8,450,404 	- - - 8,450,404 	758,999 8,970,940	758,999 520,536
Total Other Financing Sources	8,450,404	8,450,404	9,729,939	1,279,535
Net Change in Fund Balance	(28,512)	(263,953)	1,018,933	1,282,886
FUND BALANCE Beginning of Year	28,512	263,953	2,349,507	2,085,554
End of Year	\$	\$	\$ 3,368,440	\$ 3,368,440

	20)17				
Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)			
\$ - -	\$ - -	\$ 6,532 9,438	\$ 6,532 9,438			
		15,970	15,970			
	59,108	59,108	-			
5,969,015 	5,979,015 	5,979,015				
5,969,015	5,979,015	5,979,015				
2,146,454 -	2,168,842	2,168,842	-			
2,146,454	2,168,842	2,168,842				
8,115,469	8,206,965	8,206,965				
(8,115,469)	(8,206,965)	(8,190,995)	15,970			
- - - 8,087,327	5,610,000 (6,400,968) 850,076 8,119,715	5,610,000 (6,400,968) 1,526,628 8,163,720 (1,019)	676,552 44,005 1,019			
8,087,327	8,178,823	8,898,361	721,576			
(28,142)	(28,142)	707,366	737,546			
28,142	28,142	1,642,141	1,613,999			
\$	\$	\$ 2,349,507	\$ 2,351,545			

Capital Projects Fund Comparative Balance Sheet December 31,

	2018	 2017
ASSETS Cash and equivalents Deposit	\$ 16,473,405 82,000	\$ 9,506,234
State and Federal aid receivable		 245,235
Total Assets	\$ 16,555,405	\$ 9,751,469
LIABILITIES AND FUND BALANCE Liabilities		
Accounts payable Loans payable	\$ 1,417,453 221,735	\$ 1,039,044 -
Unearned revenues		 245,235
Total Liabilities	1,639,188	1,284,279
FUND BALANCE	44.046.047	0.467.400
Restricted	14,916,217_	 8,467,190
Total Liabilities and Fund Balance	<u>\$ 16,555,405</u>	\$ 9,751,469

Capital Projects Fund Comparative Statement of Revenues, Expenditures and Changes in Fund Balance Years Ended December 31,

	2018	2017
REVENUES State aid Federal aid Miscellaneous	\$ 290,481 61,593 41,307	\$ - 3,960 42,897
Total Revenues	393,381	46,857
EXPENDITURES Capital outlay	14,185,088	7,321,227
Deficiency of Revenues Over Expenditures	(13,791,707)	(7,274,370)
OTHER FINANCING SOURCES (USES) Bonds issued Energy performance contract issued Transfers in Transfers out	18,623,600 1,694,781 391,862 (469,509)	13,335,300 - 1,313,854 (94,940)
Total Other Financing Sources	20,240,734	14,554,214
Net Change in Fund Balance	6,449,027	7,279,844
FUND BALANCE Beginning of Year	8,467,190	1,187,346
End of Year	<u>\$ 14,916,217</u>	\$ 8,467,190

Special Districts Fund Combining Balance Sheet - Sub Funds December 31, 2018 (With Comparative Totals for 2017)

	Water			Sewe	r Distr	Districts	
	District No. 2			No. 1	Ma	intenance	
ASSETS Cash and equivalents	\$	5,425,525	\$	6,442	\$	52,901	
Investments Accounts receivable Prepaid expenditures	-	1,860,454 		-	- W4-5	2,380 36,772	
Total Assets	\$	7,285,979	\$	6,442	\$	92,053	
LIABILITIES AND FUND BALANCES (DEFICITS) Liabilities							
Accounts payable Unearned revenues Due to other funds	\$ 	32 1,395,340 <u>-</u>	\$	-	\$	32,084	
Total Liabilities		1,395,372		-		32,084	
Fund balances (deficits) Nonspendable Restricted		-		-		36,772	
Assigned	w	5,890,607		6,442		23,197	
Total Fund Balances (Deficits)	***	5,890,607		6,442		59,969	
Total Liabilities and Fund Balances (Deficits)	\$	7,285,979	\$	6,442	\$	92,053	

		Fi	re Protection	Dist	ricts			F	ire Service				
	No. 1		No. 2		No. 3		Awards No. 5 Program 20		2018		2017		
\$	1,041,441 - - 68,464	\$	653,805 - - 164,550	\$	3,187 - - -	\$	- - -	\$	26,777 1,199,040 164,649	\$	7,210,078 1,199,040 2,027,483 269,786	\$	5,679,398 1,215,631 2,704,541 274,146
\$	1,109,905	\$	818,355	\$	3,187	\$	-	\$	1,390,466	\$	10,706,387	\$	9,873,716
\$	183,048 - -	\$	69,109 - 	\$	495 - -	\$	- - 1,418	\$	3,214 - -	\$	287,982 1,395,340 1,418	\$	278,441 989,368 1,158
 ,	183,048		69,109		495		1,418		3,214		1,684,740		1,268,967
	68,464 - 858,393 926,857		164,550 - 584,696 749,246		2,692 2,692		(1,418) (1,418)	_	1,387,252 - 1,387,252		269,786 1,387,252 7,364,609 9,021,647		274,146 1,416,248 6,914,355 8,604,749
\$	1,109,905	\$	818,355	\$	3,187	\$	-	<u>\$</u>	1,390,466	\$	10,706,387	\$	9,873,716

Special Districts Fund
Combining Schedule of Revenues, Expenditures and Changes
in Fund Balances - Sub Funds
Year Ended December 31, 2018
(With Comparative Totals for 2017)

	Water District	Sewe	r Districts
	No. 2	No. 1	Maintenance
REVENUES Real property taxes Departmental income Use of money and property Sale of property and compensation for loss	\$ 237,570 1,454,326 18,622	\$ - - -	\$ 734,977 - 1,075
Miscellaneous		_	2,550
Total Revenues	1,710,518		738,602
EXPENDITURES Current			
General government support Public safety Home and community services Employee benefits	50,703 	- - -	472,032 143,725
Total Expenditures	50,703		615,757
Excess (Deficiency) of Revenues Over Expenditures	1,659,815	-	122,845
OTHER FINANCING USES Transfers out	(1,386,905)		(156,612)
Net Change in Fund Balances	272,910		(33,767)
FUND BALANCES (DEFICITS) Beginning of Year	5,617,697	6,442	93,736
End of Year	\$ 5,890,607	\$ 6,442	\$ 59,969

		Fire Pr	otection	n Dist	tricts		F	ire Service				Totals		
	No. 1	No.	2		No. 3	 No. 5		Awards Program	_ <u>E</u>	liminations		2018		2017
\$	892,549 34,500 4,034		3,790 1,936 3,973	\$	32,273 64	\$ 34,500	\$	100,303 (51,185)	\$	(100,303)	\$	6,140,659 1,490,762 (20,417)	\$	6,012,410 2,113,557 140,264
	-	24	1,559		-	 -		-		-		27,109		3,000 120,326
	931,083	4,242	2,258		32,337	 34,500		49,118		(100,303)		7,638,113		8,389,557
	3,473 599,582 - 2,067	40 2,427 1,596	_		184 31,625 -	34,760		78,114 - -		(100,303) - -		44,112 3,071,031 522,735 1,741,862		62,098 3,266,315 440,674 1,807,687
	605,122	4,063	3,778		31,809	 34,760		78,114		(100,303)		5,379,740		5,576,774
	325,961	178	3,480		528	(260)		(28,996)		-	2,258,373			2,812,783
	(210,740)	(87	' <u>,218)</u>		-	 -		_		-		(1,841,475)		(1,613,737)
<u></u>	115,221	9′	,262		528	 (260)		(28,996)	M	-		416,898		1,199,046
	811,636	657	',984		2,164	 (1,158)		1,416,248				8,604,749	·	7,405,703
\$	926,857	\$ 749	,246	\$	2,692	\$ (1,418)	\$	1,387,252	\$	-	\$	9,021,647	\$	8,604,749

Combining Balance Sheet Non-Major Governmental Funds December 31, 2018 (With Comparative Totals for 2017)

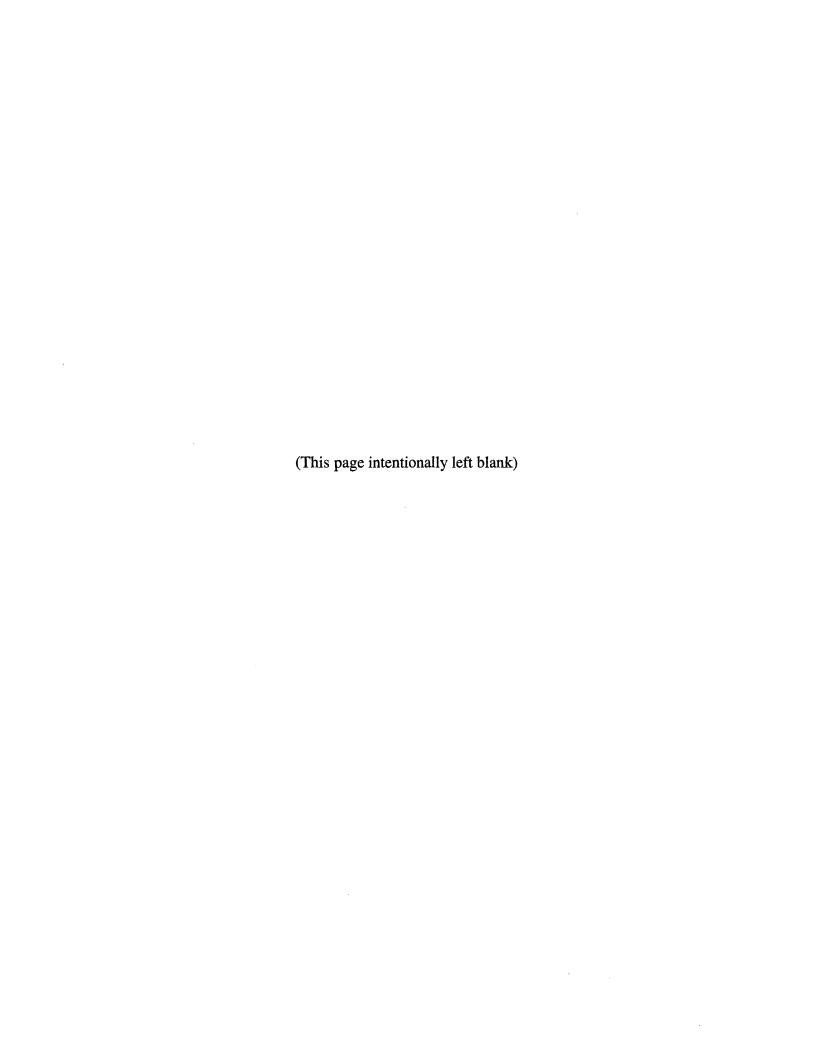
400570	Highway	Public Library	Special Purpose
ASSETS Cash and equivalents	\$ 2,363,262	\$ 189,091	\$ 1,738,136
Receivables Accounts State and Federal aid	35,121 	-	2,325
	35,121	_	2,325
Prepaid expenditures	172,399	53,840	-
Total Assets	\$ 2,570,782	\$ 242,931	<u>\$ 1,740,461</u>
LIABILITIES AND FUND BALANCES Liabilities			
Accounts payable	\$ 120,962	\$ 25,800	\$ 17,616
Fund balances Nonspendable Restricted Assigned	172,399 - 2,277,421	53,840 - 163,291	1,722,845
Total Fund Balances	2,449,820	217,131	1,722,845
Total Liabilities and Fund Balances	\$ 2,570,782	\$ 242,931	\$ 1,740,461

Total Non-Major Governmental Funds							
	2018 2017						
\$	4,290,489	\$ 4,084,326	<u>.</u>				
	37,446 	34,977 47,528					
	37,446	82,505					
	226,239	238,020	<u>_</u>				
\$	4,554,174	<u>\$ 4,404,851</u>	==				
\$	164,378	\$ 255,959)				
	226,239 1,722,845 2,440,712 4,389,796	238,020 1,556,779 2,354,093 4,148,892) 				
\$	4,554,174	\$ 4,404,851	=				

Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Non-Major Governmental Funds
Year Ended December 31, 2018
(With Comparative Totals for 2017)

DEVENUES	 Highway	Public Library			Special Purpose	
REVENUES Real property taxes Departmental income	\$ 5,598,916 109,924	\$	2,500,797 15,918	\$	- -	
Use of money and property State aid	13,017 106,102		3,166 8,052		2,796	
Miscellaneous	 13,913		260		451,436	
Total Revenues	 5,841,872		2,528,193		454,232	
EXPENDITURES Current						
Transportation Culture and recreation	3,848,159		- 1,499,751		- 12,348	
Home and community	-		1,499,751		·	
services Employee benefits	- 1,867,329		- 1,021,401		275,818 -	
Total Expenditures	 5,715,488	***************************************	2,521,152		288,166	
Excess of Revenues			***************************************			
Over Expenditures	126,384		7,041		166,066	
OTHER FINANCING USES Transfers out	_		(58,587)		_	
Net Change in Fund Balances	126,384		(51,546)		166,066	
FUND BALANCES Beginning of Year	 2,323,436		268,677		1,556,779	
End of Year	\$ 2,449,820	\$	217,131	\$	1,722,845	

Total Non-Major Governmental Funds							
ew	2018		2017				
\$	8,099,713 125,842 18,979 114,154 465,609	\$	7,949,966 90,460 5,594 238,180 570,221				
	8,824,297		8,854,421				
	3,848,159 1,512,099		3,871,669 1,794,405				
	275,818 2,888,730		300,318 2,597,536				
	8,524,806		8,563,928				
	299,491		290,493				
	(58,587)		(291,423)				
	240,904		(930)				
	4,148,892		4,149,822				
\$	4,389,796	\$	4,148,892				



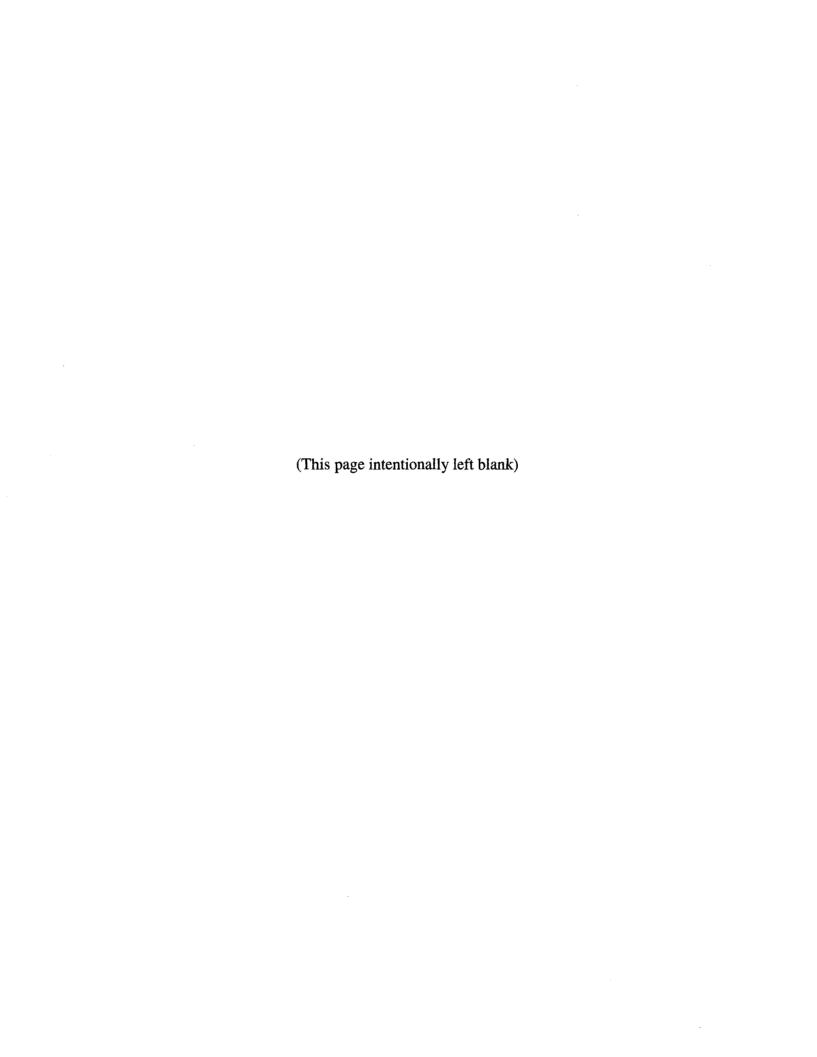
Highway Fund Comparative Balance Sheet December 31,

100570	2018	2017
ASSETS Cash and equivalents	\$ 2,363,262	\$ 2,283,616
Receivables Accounts State and Federal aid	35,121 	34,649 47,528
	35,121	82,177
Prepaid expenditures	172,399	177,014
Total Assets	\$ 2,570,782	\$ 2,542,807
LIABILITIES AND FUND BALANCE Liabilities		
Accounts payable	\$ 120,962	\$ 219,371
Fund balance Nonspendable Assigned	172,399 2,277,421	177,014 2,146,422
Total Fund Balance	2,449,820	2,323,436
Total Liabilities and Fund Balance	\$ 2,570,782	\$ 2,542,807

Highway Fund
Comparative Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual
Years Ended December 31,

	2018							
REVENUES		Original Budget		Final Budget		Actual	F	ariance with inal Budget Positive (Negative)
Real property taxes Departmental income Use of money and property State aid Miscellaneous Total Revenues	\$	5,598,916 65,000 3,400 88,000 18,000	\$	5,598,916 65,000 3,400 88,000 19,837 5,775,153	\$	5,598,916 109,924 13,017 106,102 13,913 5,841,872	\$	44,924 9,617 18,102 (5,924)
EXPENDITURES Current								
Transportation Employee benefits		4,053,098 1,726,468		3,914,066 1,867,337		3,848,159 1,867,329		65,907 8
Total Expenditures		5,779,566		5,781,403		5,715,488		65,915
Excess (Deficiency) of Revenues Over Expenditures		(6,250)		(6,250)		126,384		132,634
FUND BALANCE Beginning of Year		6,250		6,250		2,323,436	•	2,317,186
End of Year	\$	-	_\$_		\$	2,449,820	\$	2,449,820

			20	017				
Original Budget			Final Budget		Actual	Variance with Final Budget Positive (Negative)		
\$	5,500,691 65,000 3,400 88,000 18,000	\$	5,500,691 65,000 3,400 88,000 18,000	\$	5,500,691 71,511 3,620 118,784 46,698	\$	6,511 220 30,784 28,698	
	5,675,091		5,675,091		5,741,304		66,213	
	3,979,523 1,699,143		3,979,523 1,699,143		3,871,669 1,603,721		107,854 95,422	
	5,678,666		5,678,666		5,475,390		203,276	
	(3,575)		(3,575)		265,914	·	269,489	
	3,575		3,575		2,057,522		2,053,947	
\$	<u>.</u>	\$	_	\$	2,323,436	\$	2,323,436	



Public Library Fund Comparative Balance Sheet December 31,

	 2018		2017
ASSETS Cash and equivalents Accounts receivable	\$ 189,091	\$	232,173 68
Prepaid expenditures	 53,840		61,006
Total Assets	\$ 242,931	\$	293,247
LIABILITIES AND FUND BALANCE Liabilities			
Accounts payable	\$ 25,800	<u>\$</u>	24,570
Fund balance			
Nonspendable	53,840		61,006
Assigned	 163,291		207,671
Total Fund Balance	 217,131		268,677
Total Liabilities and Fund Balance	\$ 242,931	\$	293,247

Public Library Fund Comparative Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Years Ended December 31,

	2018					
	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)		
REVENUES Real property taxes Departmental income Use of money and property State aid Miscellaneous	\$ 2,500,79 17,00 1,50 8,00	17,000 1,500	\$ 2,500,797 15,918 3,166 8,052 260	\$ - (1,082) 1,666 52 260		
Total Revenues	2,527,29	7 2,527,297	2,528,193	896_		
EXPENDITURES Current Culture and recreation Employee benefits	1,537,776 989,52		1,499,751 1,021,401	4,696 4		
Total Expenditures	2,527,29	7 2,525,852	2,521,152	4,700		
Excess of Revenues Over Expenditures		- 1,445	7,041	5,596		
OTHER FINANCING USES Transfers out		- (58,587)	(58,587)	-		
Net Change in Fund Balance		- (57,142)	(51,546)	5,596		
FUND BALANCE Beginning of Year	•	- 57,142	268,677	211,535		
End of Year	\$	\$	\$ 217,131	\$ 217,131		

		20	017					
Original Budget	riginal Final						Fi	riance with nal Budget Positive Negative)
\$ 2,449,275 15,000 1,500 8,000 - 2,473,775	\$	2,449,275 15,000 1,500 119,423 - 2,585,198	\$	2,449,275 18,949 1,244 119,396 1,302 2,590,166	\$	3,949 (256 (27 1,302 4,968		
1,530,120 943,655	•	1,480,589 993,818		1,464,768 993,815		15,821 3		
 2,473,775		2,474,407		2,458,583	_	15,824		
-		110,791		131,583		20,792		
		(291,423)		(291,423)				
-		(180,632)		(159,840)		20,792		
		180,632		428,517		247,885		
\$ 	\$	-	\$	268,677	\$	268,677		

Special Purpose Fund Comparative Balance Sheet December 31,

400570	 2018	 2017
ASSETS Cash and equivalents Accounts receivable	\$ 1,738,136 2,325	\$ 1,568,537 260
Total Assets	\$ 1,740,461	\$ 1,568,797
LIABILITIES AND FUND BALANCE Liabilities		
Accounts payable	\$ 17,616	\$ 12,018
Fund balance Restricted	 1,722,845	 1,556,779
Total Liabilities and Fund Balance	\$ 1,740,461	\$ 1,568,797

Special Purpose Fund Comparative Statement of Revenues, Expenditures and Changes in Fund Balance Years Ended December 31,

	 2018	 2017
REVENUES Use of money and property Miscellaneous	\$ 2,796 451,436	\$ 730 522,221
Total Revenues	 454,232	 522,951
EXPENDITURES Current		
Culture and recreation Home and community services	 12,348 275,818	 329,637 300,318
Total Expenditures	 288,166	 629,955
Excess (Deficiency) of Revenues Over Expenditures	166,066	(107,004)
FUND BALANCE Beginning of Year	 1,556,779	1,663,783
End of Year	\$ 1,722,845	\$ 1,556,779

Internal Service Fund - Health Benefits Fund Comparative Statement of Net Position December 31,

	2018	2017
ASSETS Cash and equivalents Accounts receivable	\$ 4,707,280 580,256	\$ 3,113,582 670,469
Total Assets	5,287,536	3,784,051
LIABILITIES Accounts payable Accrued liabilities	177,239 1,719,000	160,091 1,633,000
Total Liabilities	1,896,239	1,793,091
NET POSITION Unrestricted	\$ 3,391,297	\$ 1,990,960

Internal Service Fund - Health Benefits Fund Comparative Statement of Revenues, Expenses and Changes in Net Position Years Ended December 31,

	2018	2017
OPERATING REVENUES Charges for services Insurance recoveries	\$ 14,168,681 1,281,636	\$ 13,320,576 2,641,200
Total Operating Revenues	15,450,317	15,961,776
OPERATING EXPENSES		
Insurance	696,010	546,767
Employee benefits	13,096,331	14,961,274
Contractual	257,639	329,697
Total Operating Expenses	14,049,980	15,837,738
Income from Operations	1,400,337	124,038
NET POSITION		
Beginning of Year	1,990,960	1,866,922
End of Year	\$ 3,391,297	\$ 1,990,960

Internal Service Fund - Health Benefits Fund Comparative Statement of Cash Flows Years Ended December 31,

		2018		2017	
CASH FLOWS FROM OPERATING ACTIVITIES Cash received from charges for services Cash received from insurance recoveries Cash payments to vendors Cash payments to insurance carriers and claimants	\$	14,168,681 1,371,849 (257,639) (13,689,193)	\$	13,320,576 2,278,757 (329,697) (15,254,637)	
Net Cash from Operating Activities		1,593,698		14,999	
CASH AND EQUIVALENTS Beginning of Year	-	3,113,582		3,098,583	
End of Year	\$	4,707,280	\$	3,113,582	
RECONCILIATION OF INCOME FROM OPERATIONS TO NET CASH FROM OPERATING ACTIVITIES Income from operations Adjustments to reconcile income from operations to net cash from operating activities	\$	1,400,337	\$	124,038	
Changes in assets and liabilities Accounts receivable Accounts payable Accrued liabilities		90,213 17,148 86,000		(362,443) 18,404 235,000	
Net Cash from Operating Activities	\$	1,593,698	\$	14,999	